

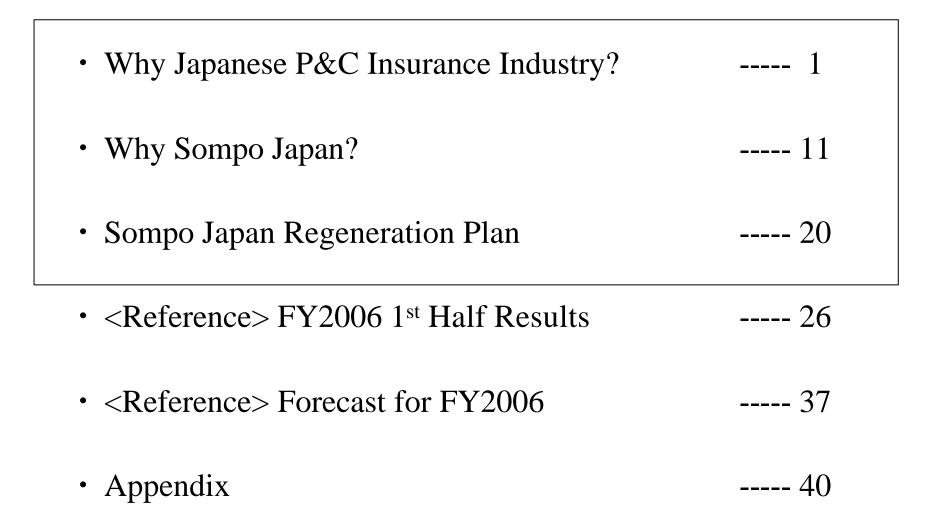
TSE 1<sup>st</sup> Section Ticker : 8755

# **Corporate Presentation**



January, 2007

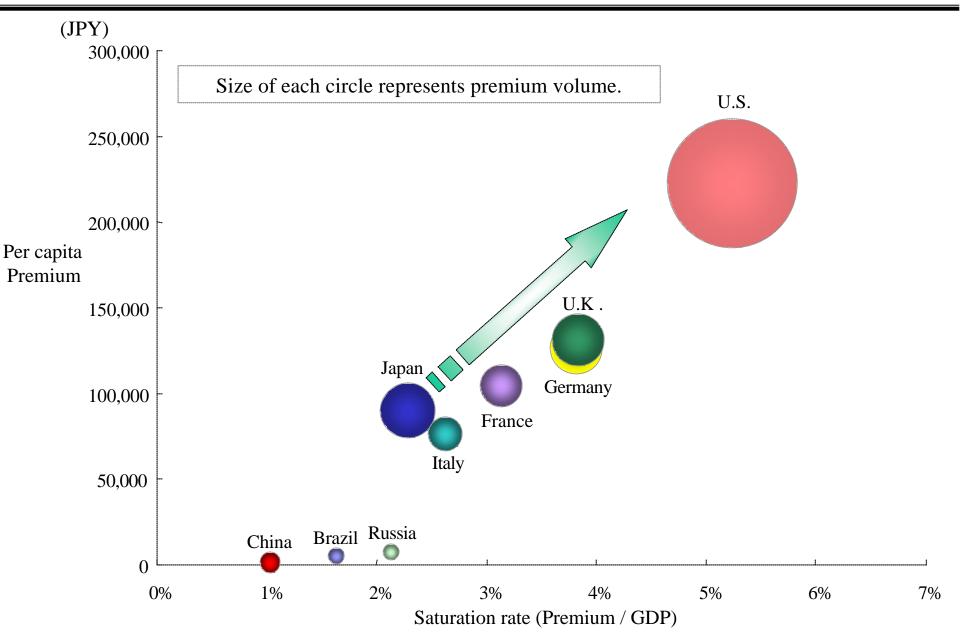
# Contents







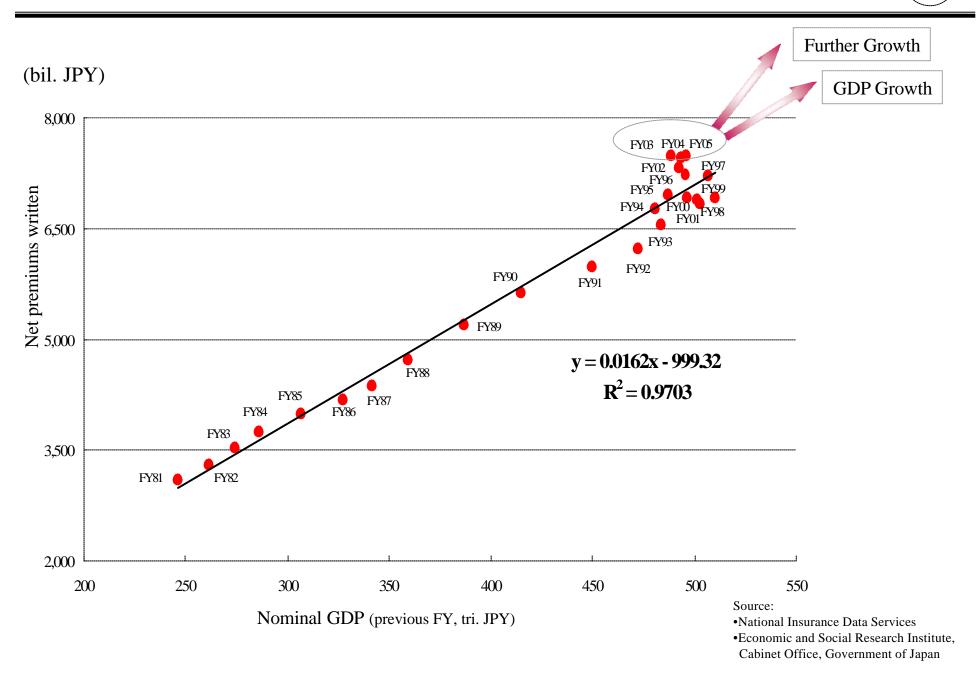
## **Saturation Rate**

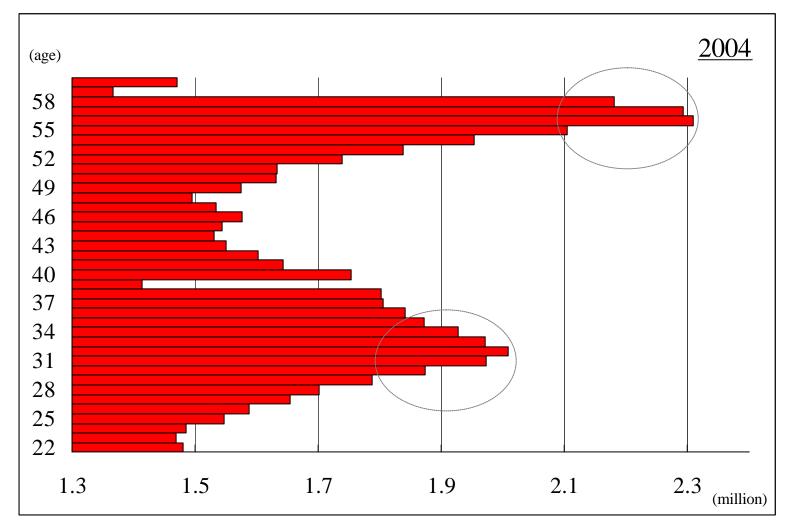


Source : General Insurance in Japan Fact Book 2004-2005

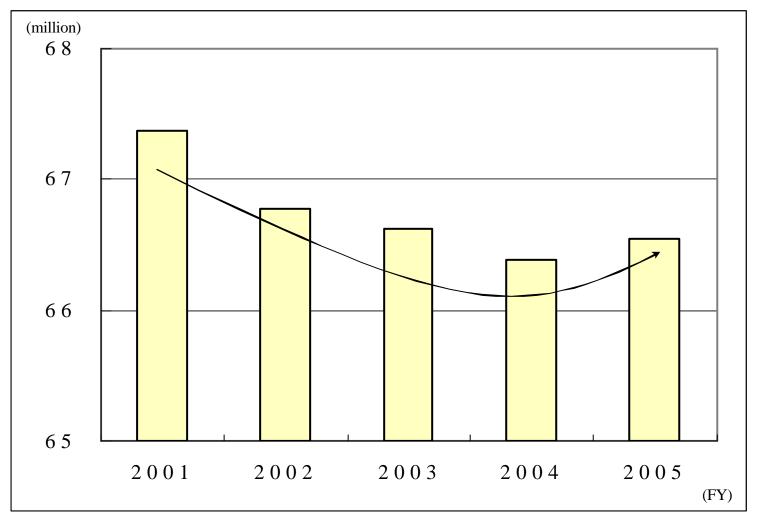
<b>U.S.</b> (2004)		<b>Japan</b> (2005)
Others	Non-Property Insurance	Others
14.1% Worker's Compensation 11.5%	-Further growth beyond GDP	14.4% Personal Accident 8.7%
Liability 13.2%		Fire 13.2%
Fire 20.3%		CALI* 16.1%
	Property Insurance	
Voluntary Automobile 40.9%	-Growth proportional to GDP	Voluntary Automobile 47.6%

\*CALI = Compulsory Automobile Liability Insurance

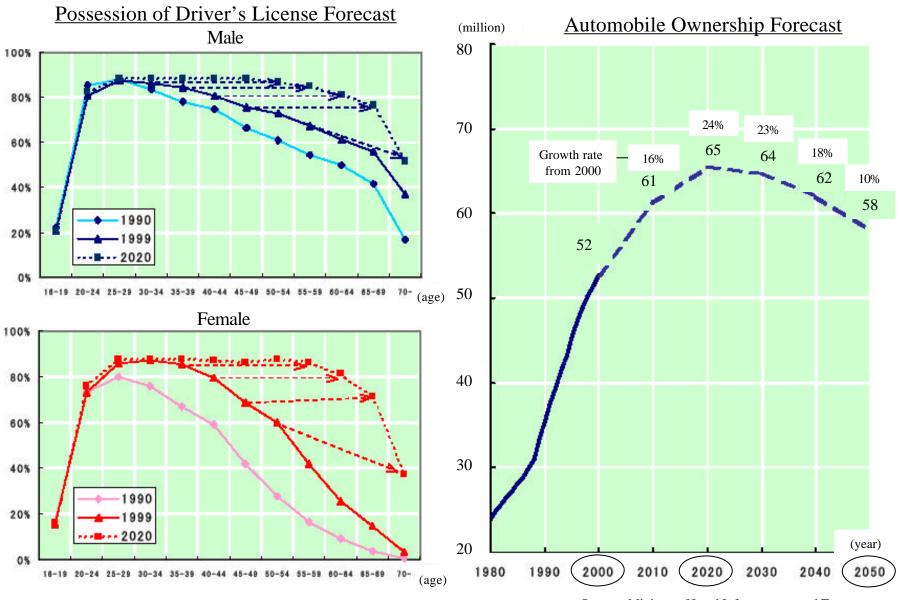




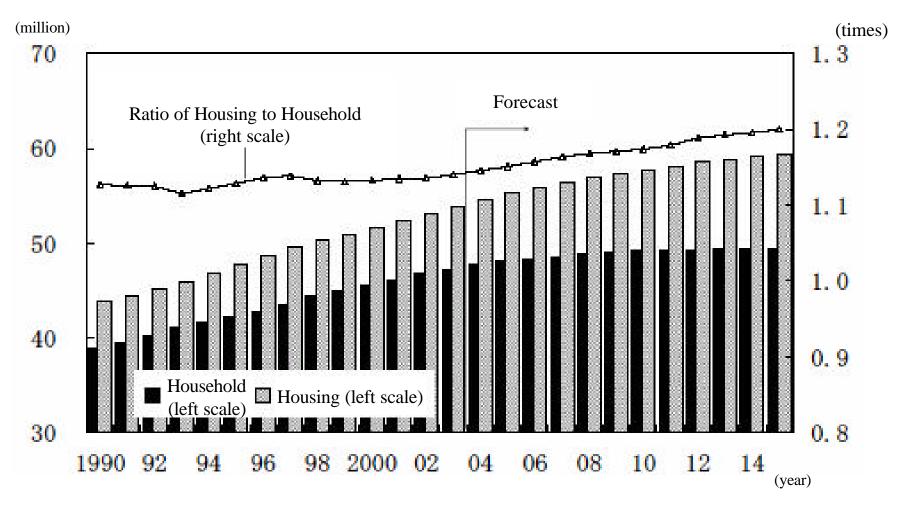
Source : Ministry of Internal Affairs and Communications



Source : Ministry of Internal Affairs and Communications

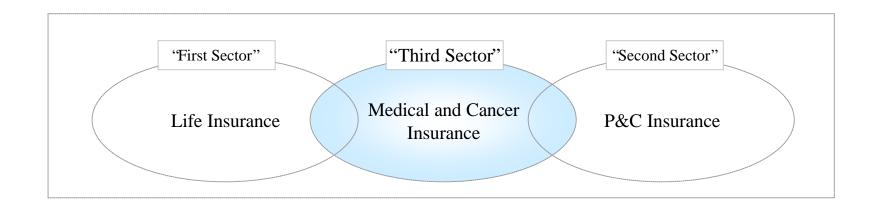


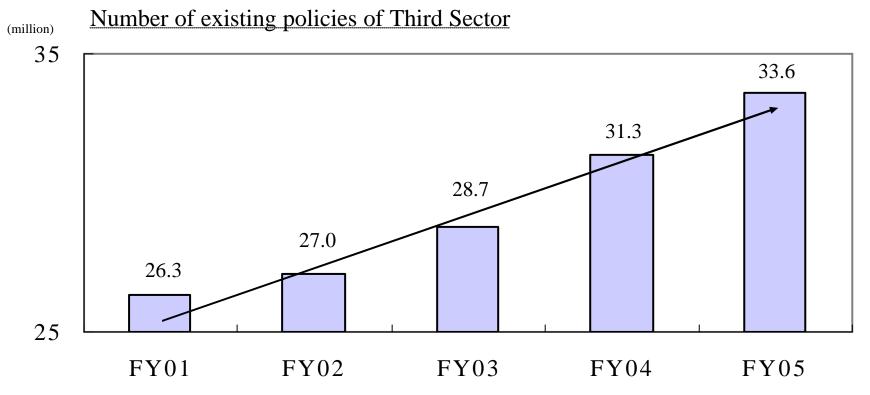
Source : Ministry of Land Infrastructure and Transport



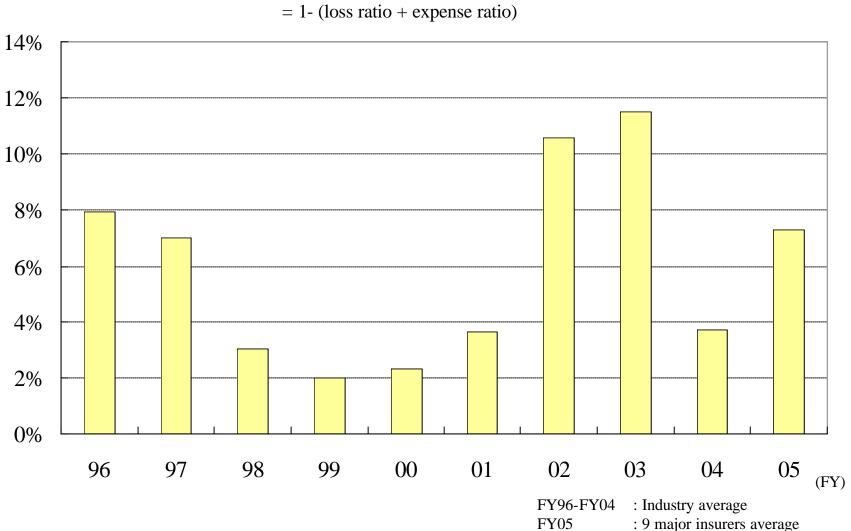
Source : Japan Center for Economic Research

"The Challenges for Japanese Revitalization of the Economy"



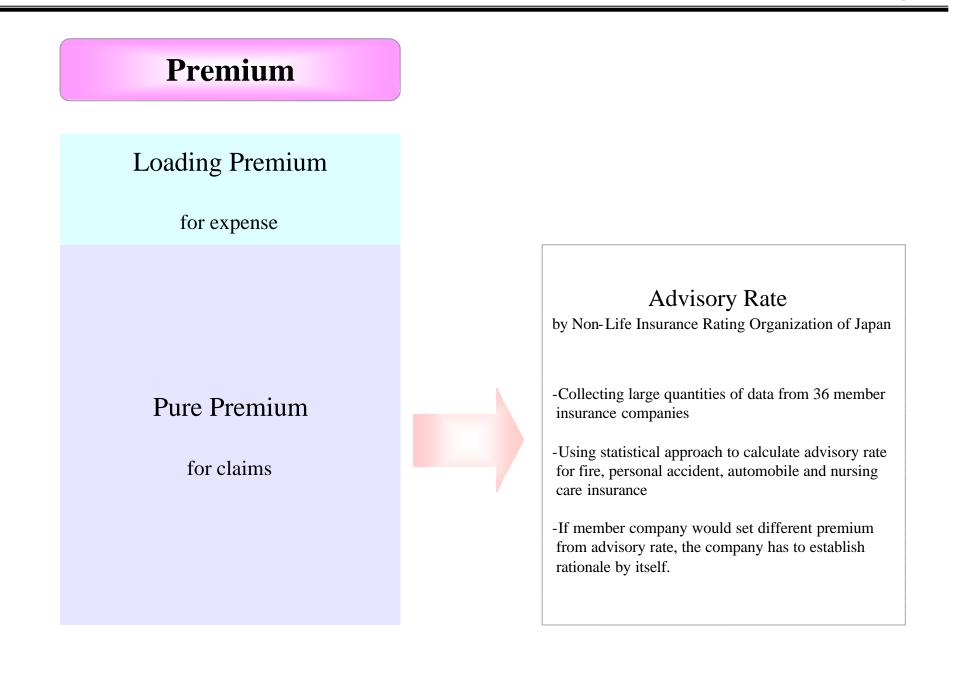


Source : The Life Insurance Association of Japan



Underwriting balance ratio = 1- combined ratio = 1- (loss ratio + expense ratio

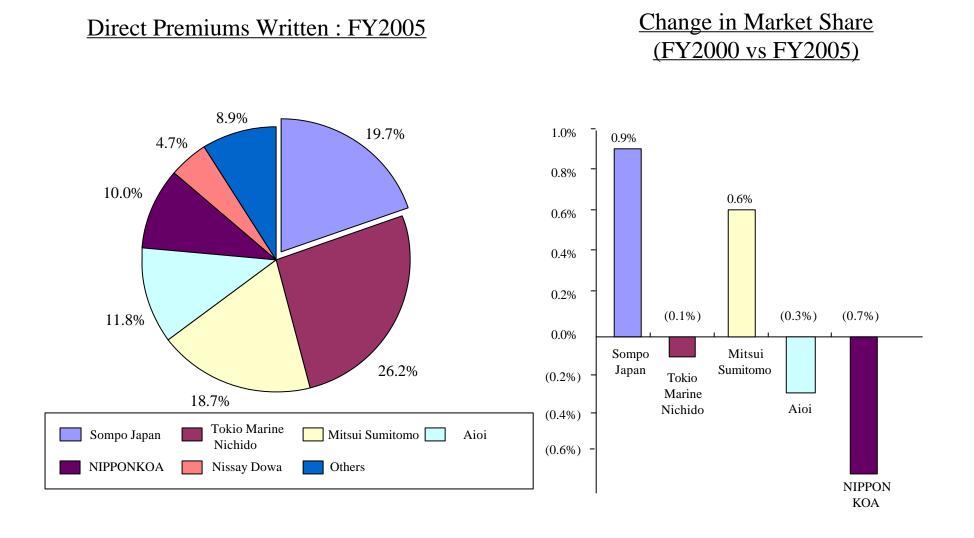
Source: The Statistics of Japanese Non-life Insurance Business



# Why Sompo Japan?

Including impact of the abolition of the government reinsurance program for Compulsory Automobile Liability Insurance (CALI) and impact of reinsurance contracts handled by Fortress Re.





# **FY2005 Top 3 Company Comparison**

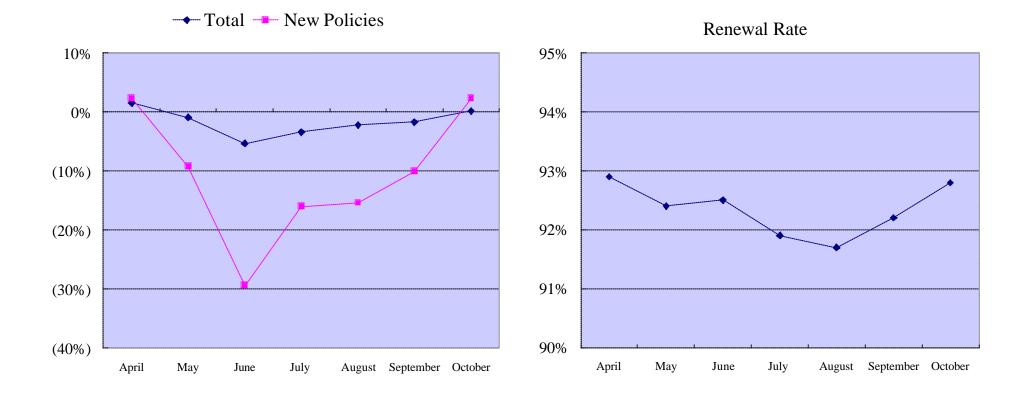
	Consolidated ROE	EPS	S&P	Moody's
Sompo Japan	6.0%	68.4 JPY	AA-	Aa3
Millea / Tokio Marine Nichido	3.3%	52,980.5 JPY	AA-	Aa2
Mitsui Sumitomo	4.1%	50.2 JPY	AA-	Aa3

# FY2006 1<sup>st</sup> Half Results (Non-consolidated)

	FY2005 1 <sup>st</sup> Half	FY2006 1 <sup>st</sup> Half
Net Premiums Written	695.9 bil. JPY growth:+1.6%	694.7 bil. JPY growth:(0.2%) -Declined mainly by business suspension in June
Loss Ratio (Including Loss Adjustments)	57.9%	59.7% -Claim payments by natural disaster were 2 bil. JPY
Expense Ratio	30.5%	30.6%
Combined Ratio	88.4%	90.3%
Underwriting Balance	80.9 bil. JPY	67.3 bil. JPY -20.6 bil. JPY booked as outstanding claims by natural disasters
Underwriting Profit	16.7 bil. JPY	8.7 bil. JPY -The increases in interest and dividend income
Investment Profit	32.5 bil. JPY	37.7 bil. JPY -Net capital gains on securities were 17.2 bil. JPY
Ordinary Profit	51.9 bil. JPY	49.0 bil. JPY -8.4 bil. JPY special loss by shortage of underwriting reserves of automobile insurance
Net Income	39.1 bil. JPY	22.8 bil. JPY -2.1 bil. JPY special loss for the expense of administrative order

		Ordinary profit		Net income
	Non-consolidated	49.0 bil. JPY		22.8 bil. JPY
	Consolidated	57.6 bil. JPY		28.2 bil. JPY
<pr< th=""><td>incipal consolidated subsidiaries&gt;</td><td>Ordinary profit</td><td>Net income</td><td>Net income after consolidated adjustment</td></pr<>	incipal consolidated subsidiaries>	Ordinary profit	Net income	Net income after consolidated adjustment
	Yasuda Seguros S.A.	0.6 bil. JPY	0.4 bil. JPY	0.4 bil. JPY
	Sompo Japan Europe	0.5 bil. JPY	0.4 bil. JPY	0.4 bil. JPY
	Sompo Japan America	0.4 bil. JPY	0.4 bil. JPY	0.4 bil. JPY
	Sompo Japan Asia	0.3 bil. JPY	0.2 bil. JPY	0.2 bil. JPY
	Sompo Japan Himawari Life	8.4 bil. JPY	5.2 bil. JPY	3.8 bil. JPY
	Sompo Japan DIY Life	(0.3) bil. JPY	(0.3) bil. JPY	(0.0) bil. JPY
	Sompo Japan DC Securities	(0.3) bil. JPY	(0.3) bil. JPY	(0.3) bil. JPY

<Automobile insurance : Month to month sales growth>

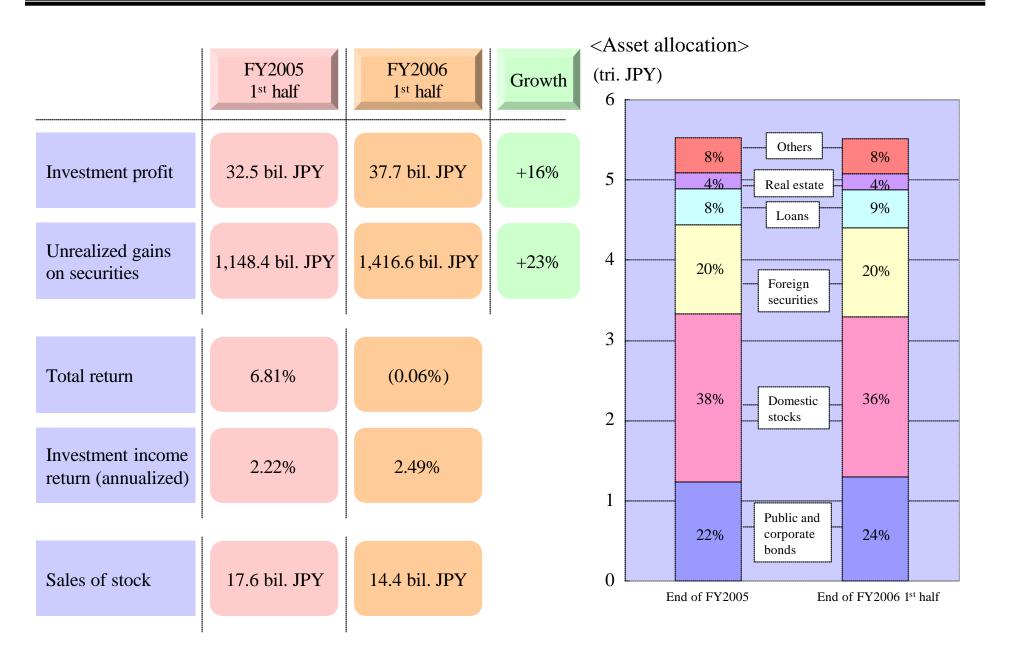


-Growth rate of new policies declined due to business suspension in June and recovered thereafter. -Effect to renewal rate was slight.

### FY2006 1<sup>st</sup> Half : P&C Insurance Business by Products

	Net premiums written FY2006 1 <sup>st</sup> half	Growth rate	Overview
Automobile	334.4 bil. JPY	(0.7%)	Number of policies and unit price by sales premium (Normalized)Non-fleet: Number (1.3%)Fleet: Number (1.8%)Unit +0.2%Total: Number (1.4%)Unit (0.8%)
CALI (*)	118.3 bil. JPY	(2.4%)	Number of policies by sales premium : (5.7%)
Fire	69.5 bil. JPY	+0.4%	Direct premiums written : (3.9%) Reinsurance premium grew by change of booked timing
Personal Accident	68.7 bil. JPY	+1.3%	Long-term medical insurance "Dr. Japan" grew by 1.7 bil. JPY
Marine	15.6 bil. JPY	+11.9%	Sales of cargo insurance were firm supported by a recovery in corporate business
Others	87.9 bil. JPY	+1.3%	Uptrend of commercial line, mainly liability insurance

\* CALI = Compulsory Automobile Liability Insurance



18	3
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Sompo Japan Himawari Life	<ul> <li>Annualized new premiums : 20.5 bil. JPY growth (8.9%)</li> <li>Annualized premiums : 219.8 bil. JPY growth +9.1%</li> <li>-Although new business slowed down due to Sompo Japan's administrative order, annualized premiums grew.</li> </ul>		
Sompo Japan DIY Life	Premiums:1.5 bil. JPYgrowth +13.1%Policies in force:43,504growth + 8.3%Renewal rate:97.0%growth + 0.3 points		
Sompo Japan DC Securities	Commercial type: Presumably ranked 2nd with market share 12.1%Personal type: Presumably ranked top with market share 24.0%		

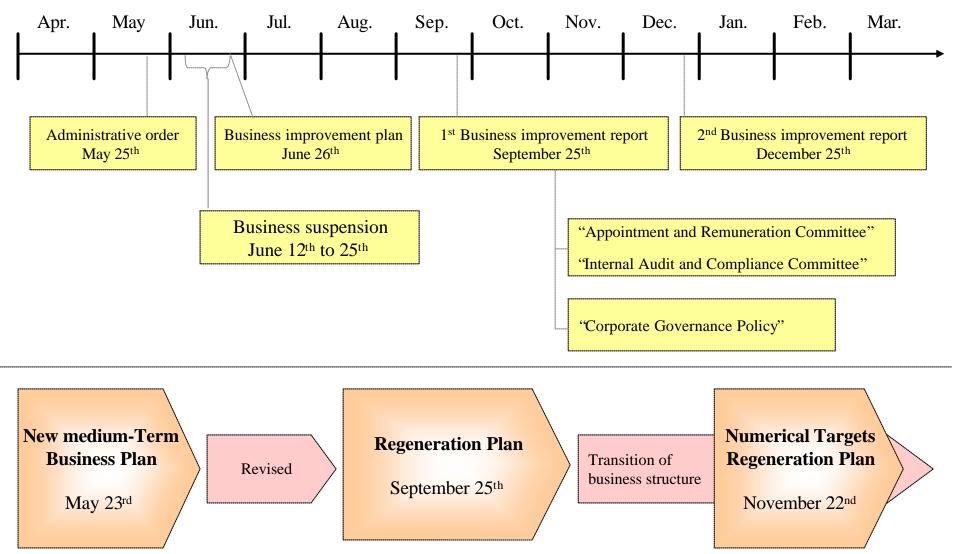
-Developing approaches tailored by respective market, focusing on profitability and growth

	India	<ul> <li>-Agreed to establish P&amp;C insurer with Indian state-owned banks, private owned bank, etc.</li> <li>-Operation is to start in FY2007</li> <li>-New insurer will develop local retail business with 3,700 branches of those banks</li> </ul>
BRICs	SJ China	-Net income : 0.1 bil. JPY in FY2006 1 <sup>st</sup> half -Alliances with leading players : Ping An Life, PICC, Sunshine P&C, Bohai Property
	Yasuda Seguros S.A. (Brazil)	-Net income was all-time high in FY2004 and 2005, and trended favorably in FY2006
	Russia	-Moscow representative office opened in December 2005 -Alliances with Ingosstrakh and Allianz Russia
Asia	SJ Asia	-Net income was all-time high in FY2005, and trended favorably in FY2006 -Investment in Malaysian insurance company Berjaya
Europe U.S.	SJ Europe SJ America	-Focusing on support for Japanese corporate clients -SJ Europe became profitable in FY2005 -SJ America is expected to be profitable in FY2006





FY2006



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#### **Transparent corporate governance with external persons**

-"Corporate governance policy," "Internal Audit and Compliance Committee" and "Appointment and Remuneration Committee"

#### **Monitoring front-line operations and reflection to strategies**

-Management discussion with employees -Introduction of "Knowledge Management System"

#### **Infrastructure for customer-first policy**

- -"Customer Relations Office" to reflect customers' opinion
- -Improvement of quality of claim payment
- -Establishment of front-line infrastructure

#### **Enhancement of agencies' operation basis**

-Agency monitoring system to reflect agencies' opinions -New business models, primarily in retail market

#### From "recovery of credibility" to "sustainable growth"

No change in growth strategy of original plan

### No change in 5 core concepts

7 1

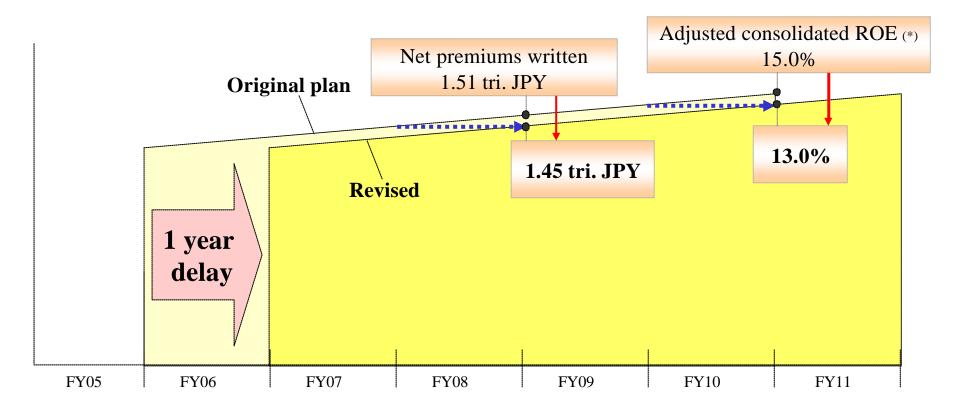
1	Designating domestic business as core business domain
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2	Improving front-line productivity to enhance pro-active sales infrastructure
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<b>3</b> Creating new business models in retail market
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4	Contributing to profits through overseas profitable business
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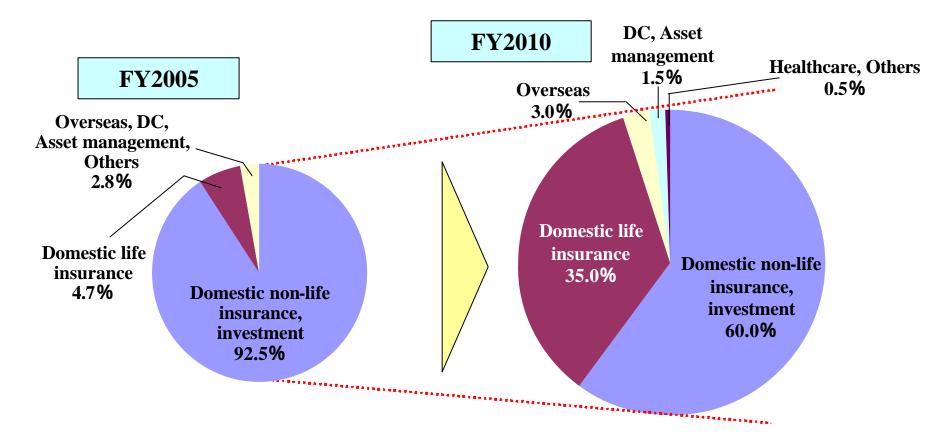
We stick to "scale" (net premiums written) and "profitability" (ROE).



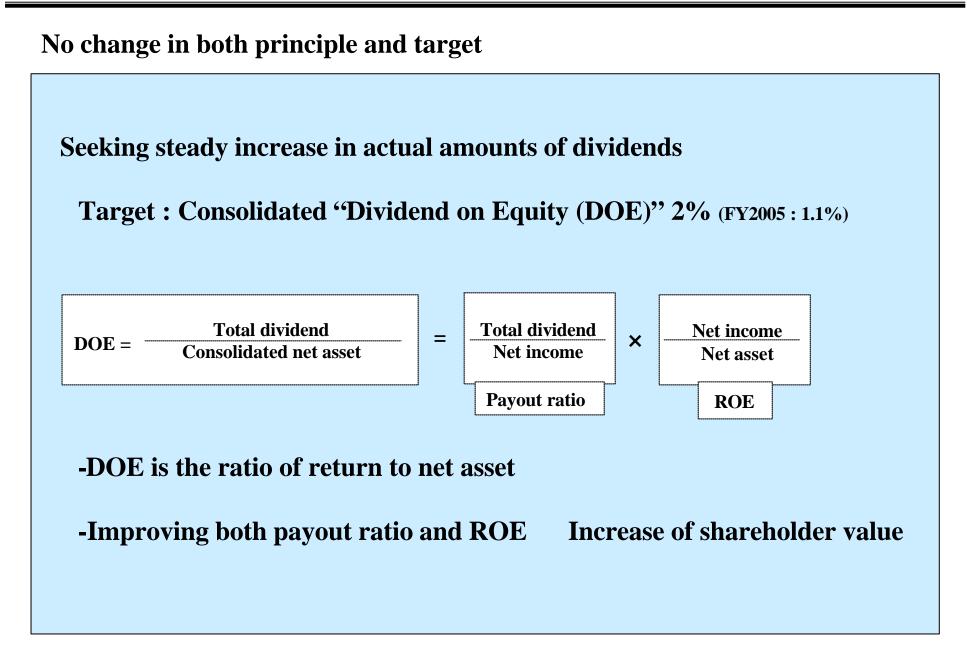
-Since priority is set on reinforcement of business basis, the implementation of growth strategies is delayed. -Annualized growth rate from FY2007 to 2008 : +2.8% -On Japanese GAAP, acquisition cost is not deferred and profit is realized with time lag.

(*) Adjusted consolidated ROE	_	Consolidated net income - Gains from sales and unrealized losses of stocks and real estate (after taxes)
	_	Average balance of (consolidated net asset- unrealized gains of stock [after taxes])

#### No change in the direction

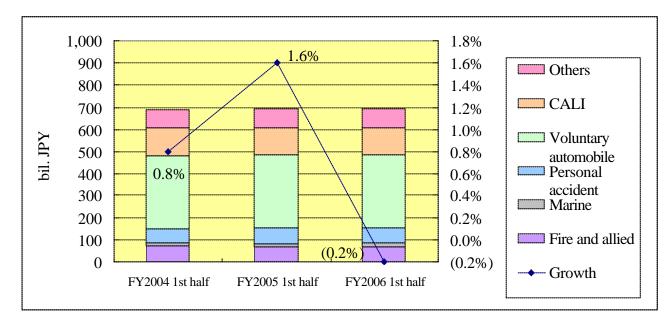


Himawari Life uses adjusted EV increases (note); others use current net income.(Note) The impacts of (1) interest rate fluctuations, (2) discount rate fluctuations, and (3) capital increases and shareholder dividends are deducted from the EV increase.



# <Reference> FY2006 1<sup>st</sup> Half Results

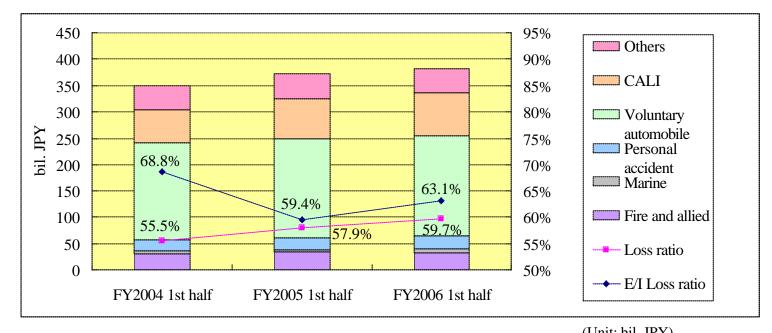




(Unit:	bil.	JPY	)
(Ome	<b>U</b> 11.		,

Line	FY2004 1st half		FY2005 1st half		FY2006 interim	
Line	Amount	Growth(%)	Amount	Growth(%)	Amount	Growth(%)
Fire and allied	70.9	(2.4%)	69.3	(2.3%)	69.5	0.4%
Marine	12.6	2.9%	14.0	10.7%	15.6	11.9%
Personal accident	63.8	4.9%	67.8	6.2%	68.7	1.3%
Voluntary automobile	334.1	(1.1%)	336.6	0.7%	334.4	(0.7%)
CALI	127.3	2.2%	121.3	(2.3%)	118.3	(2.4%)
Others	79.2	6.4%	86.8	9.6%	87.9	1.3%
Total	688.2	0.8%	695.9	1.6%	694.7	(0.2%)

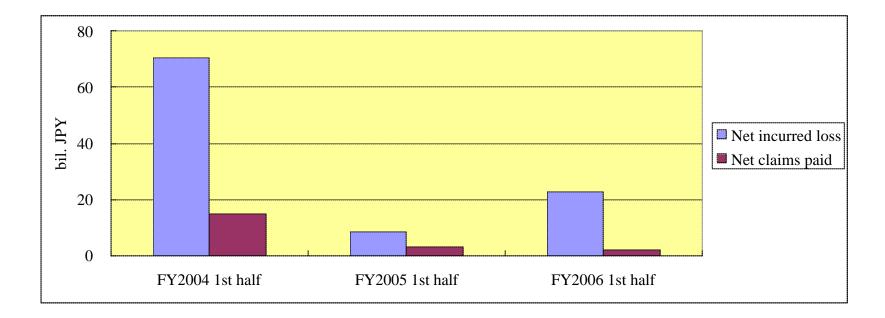
Note)For FY05 1st half and FY06 1st half, CALI figures are after deduction of postdated policies within the fiscal year.



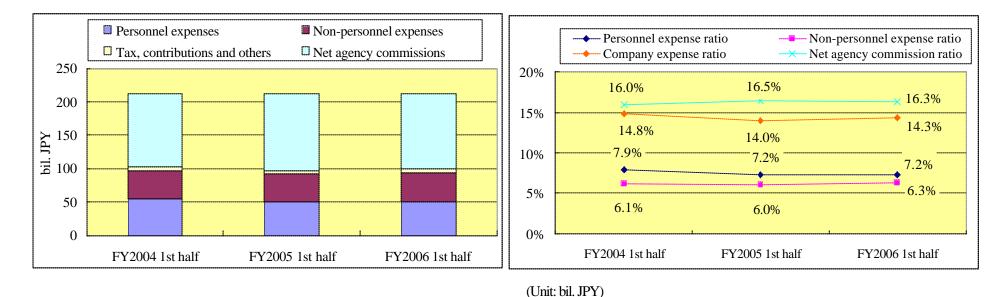
		(Uni	t: bil. JPY)			
T in a	FY2004 1st half		FY2005	1st half	FY2006 1st half	
Line	Amount	L/R(%)	Amount	L/R(%)	Amount	L/R(%)
Fire and allied	29.9	43.5%	33.2	49.3%	32.1	47.7%
Marine	5.6	49.4%	5.4	43.0%	6.7	46.3%
Personal accident	21.8	37.9%	22.8	37.1%	25.6	40.4%
Voluntary automobile	185.4	60.7%	187.8	60.7%	190.4	62.7%
CALI	62.4	54.7%	75.8	68.5%	81.2	74.2%
Others	45.1	61.0%	46.7	57.6%	46.1	55.8%
Total	350.4	55.5%	372.0	57.9%	382.4	59.7%
E/I Loss ratio		68.8%		59.4%		63.1%

Note 1) "L/R"= (Net claims paid + Loss adjustment) / Net premiums written

2) "E/I Loss ratio" = (Net incurred loss + Loss adjustment) / Earned premiums : ex. Household earthquake, CALI



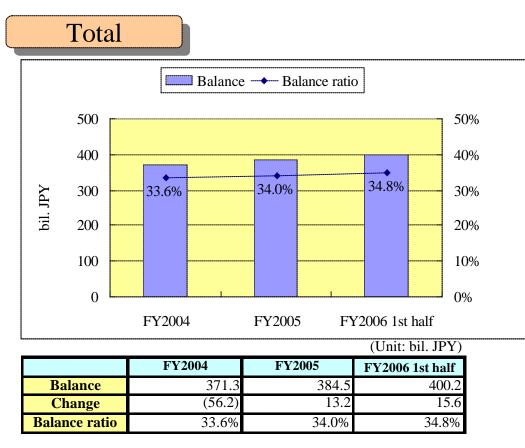
Lino	FY2004 1st half		FY2005	1st half	FY2006 1st half	
Line	Net incurred loss	Net claims paid	Net incurred loss	Net claims paid	Net incurred loss	Net claims paid
Fire and allied	57.0	9.1	6.6	2.2	20.2	1.2
Voluntary automobile	11.2	5.5	1.5	0.9	2.2	0.7
Others	2.0	0.3	0.3	0.0	0.0	0.0
Total	70.3	15.1	8.5	3.2	22.6	2.0



					(011	
T.	FY2004 1st half		FY2005 1st half		FY2006 1st half	
Item	Amount	Change	Amount	Change	Amount	Change
Personnel expenses	54.6	(6.9)	50.1	(4.4)	49.8	(0.3)
Non-personnel expenses	41.7	(1.0)	41.5	(0.1)	43.9	2.4
Tax, contributions and others	5.8	(0.2)	5.8	(0.0)	5.7	(0.0)
Total company expenses	102.2	(8.3)	97.5	(4.6)	99.5	2.0
Net agency commissions	110.3	(1.2)	114.6	4.3	112.9	(1.7)
Total operating expenses	212.5	(9.5)	212.2	(0.2)	212.5	0.2
<reference></reference>						
Net premiums written	688.2	5.4	695.9	7.7	694.7	(1.2)

FY2004	1st half	FY2005 1st half		FY2005 1st half		FY2006	1st half
Expense ratio	Change	Expense ratio	Change	Expense ratio	Change		
7.9%	(1.1%)	7.2%	(0.7%)	7.2%	0.0%		
6.1%	(0.2%)	6.0%	(0.1%)	6.3%	0.3%		
0.9%	0.0%	0.8%	(0.1%)	0.8%	0.0%		
14.8%	(1.4%)	14.0%	(0.8%)	14.3%	0.3%		
16.0%	(0.3%)	16.5%	0.5%	16.3%	(0.2%)		
30.9%	(1.6%)	30.5%	(0.4%)	30.6%	0.1%		

Note) Figures above are operating expenses regarding underwriting business.



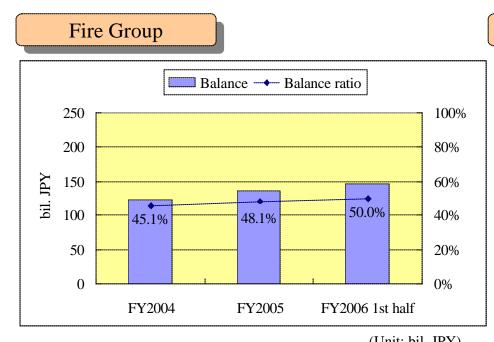
Provision	66.6	68.5	34.5
Reversal	122.9	55.2	18.9

Notes) -"Balance ratio" = Catastrophic loss reserve balance / Net premiums written (ex. CALI, Household earthquake)

-"Balance" and "Balance ratio" other than FY2006 1st half figures are for the full fiscal year -Net premiums written as the denominator to calculate FY2006 1st half "Balance ratio" is the doubled figures of the 1st half result

#### <Reference> Solvency Margin Ratio

	(Unit: mil. JPY)
	FY2006 interim
Total of Solvency Margin	2,377,414
Total of Risks	471,588
Ordinary Insurance Risks	76,027
Assumed Interest Risks	3,592
Asset Management Risks	263,612
Business Management Risks	10,529
Major Catastrophe Risks	183,248
Solvency Margin Ratio	1,008.3%



			(Unit: Dil. JPT)
	FY2004	FY2005	FY2006 1st half
Balance	123.0	136.1	146.9
<b>Balance ratio</b>	45.1%	48.1%	50.0%

Provision	20.6	21.3	10.8
Reversal	68.9	8.2	-

#### Fire Group:

Fire (ex. Household earthquake), Cargo, Liability, Transit, Constructions' all risk, Movables' all risk, Windstorm & Flood

Note) Net premiums written as the denominator to calculate FY2006 1st half "Balance ratio" is the doubled figures of the 1st half result

Balance — Balance ratio 250 100% 200 80% bil. JPY 150 60% 100 40% 27.4% 26.9% 27.3% -50 20% 0 0% FY2004 FY2006 1st half FY2005

()	Unit:	bil.	JPY)

	FY2004	FY2005	FY2006 1st half
Balance	224.4	223.3	227.7
<b>Balance</b> ratio	27.4%	26.9%	27.3%

Provision	44.8	45.5	23.0
Reversal	53.5	46.6	18.5
1 1 1 0			

Automobile Group:

Automobile Group

Voluntary automobile, Personal accident, Ship passenger liability, Fidelity & Credit Guarantee(ex.Guarantee securities), Glass, Machinery, Burglary, Animal, Workers' compensation, Boiler, Business interruption (ex. Nursing care expense) Note) Net premiums written as the denominator to calculate FY2006 1st half

"Balance ratio" is the doubled figures of the 1st half result

						(Unit: IIII. JPY)
					FY2006	1st half
	FY2004 1st half	FY2004	FY2005 1st half	FY2005		(Compared with
	15 265	26 411	224	40.254	20.260	FY2005 1st half)
Net interest and dividend income (+)	15,365	36,411	22,324	49,354	29,360	7,036
Interest and dividend income	37,636	82,705	,	95,039	51,766	7,611
Assumed interest for policyholders, etc.	(22,271)	(46,294)	(21,829)	(45,685)	(22,405)	(575)
Gains on Money in trust (+)	1,085	1,442	1,066	2,808	1,534	467
Gains on Trading securities (+)	(63)	(83)	(28)	(74)	112	141
Realized gains on securities (+)	19,475	36,401	16,845	40,898	17,247	401
Redemption gains on securities (+)	464	31	(14)	103	(234)	(220)
Devaluation losses on securities (-)	1,106	1,626	1,570	308	2,491	920
Gains on derivatives* (+)	(10,708)	(9,225)	(1,286)	(4,661)	(5,341)	(4,054)
Gains on foreign exchange transactions* (+)	(45)	(2,069)	(972)	82	609	1,582
Other investment balance (+)	(244)	(650)	(467)	(1,145)	(260)	206
Gross investment margin						
(excluding activities other than investments)	24,221	60,631	35,895	87,057	40,536	4,641
Investment expenses (-)	4,359	8,203	3,970	7,119	3,460	(509)
Allowances and losses for bad debts* (-)	(3,142)	(5,969)	(635)	(1,624)	(637)	(2)
Written-off expense and devaluation allowances						
for equities and bonds (-)	46	72	(18)	(109)	2	21
Investment profit	22,958	58,324	32,578	81,672	37,710	5,131

(Unit: mil. JPY)

\* Excluding gains and/or losses as below

-Gains/losses on derivatives other than asset management purpose

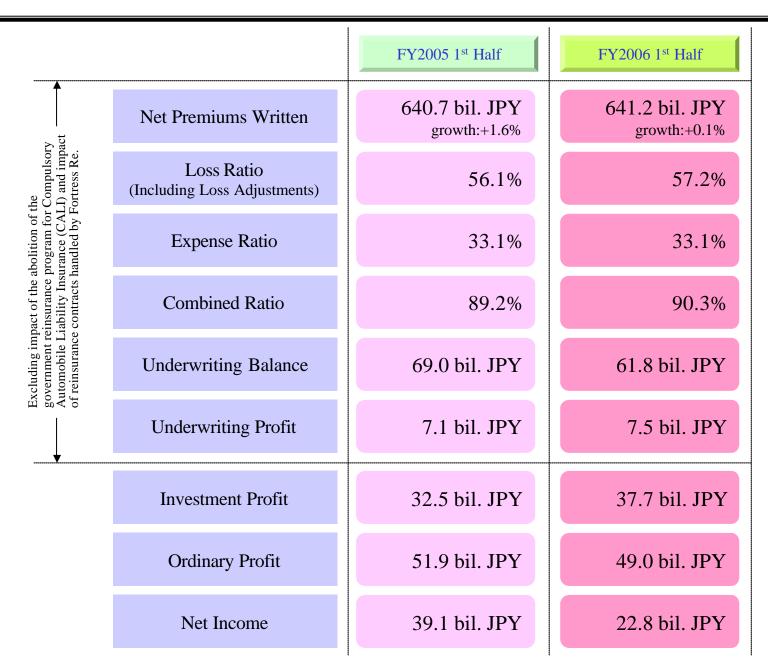
-Gains/losses due to foreign exchange fluctuation on credits to foreign agencies, etc. incurred not by investment divisions

-Allowances and losses for bad debts which are held not for the investment purpose

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Adequate c	capital level : approx. 1.55 tri. JPY	
Minimum capital	Risk amount	
	Total capital : approx. 2.5 tri. JPY	
Quan [Minimum Capital] Rec eve [Total Capital] Total pre	riting Risk, Investment Risk, Operational risk ntified by Tail-VaR method with 99% reliance in quired capital to maintain Solvency Margin Ratio n after occurrence of losses equal to total risk am- esent value of existing policies' future cash flow, ry adjustments, quasi-capital reserves and unrealiz	of 200% ount shareholders' equity after

- Approx. 950 bil. JPY surplus, stemming primarily from increased unrealized gains on securities.
- Sompo Japan seeks steady increase in actual amounts of dividends. Dividend on Equity (DOE) is used as an indicator with the long-term target 2%.
- Surplus earmarked for capital allocation to risk-taking toward higher investment return and expansion of profit in existing and new business.



**Reference:** Overview of FY2006 1<sup>st</sup> Half Results (Non-consolidated) Excluding Special Factors

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<b>Balance Sheet</b>	
Consolidated	
Interim	

						(Mil	(Multions of yen)
Books closed	End of previous interim fiscal period	interim físcal id	End of this interim fiscal period	crim fiscal d	Increase (decrease)	End of previous fiscal year (at Monde 31, 2006)	fiscal year 2006)
Item	(at September A meunt	r 30, 2005) % official	(at September Amount	30, 2006) % of total		Amount	% of total
Assets	IIIIOIIIV	1210110.0/	IIIIOIIIC	10101 10 1/			
Cash and deposits	216,913	344	166,279	2.44	(50,633)	241,823	3.57
Call loans	20,000	0.32	86,000	1.26	66,000	55,000	0.81
Receivables under resale agreements	29,998	0.48	69,957	1.03	39,958	19,998	0.30
Monetary receivables bought	14,226	0.23	20,017	0.29	5,790	18,005	0.27
Money in trust	29,032	046	33,140 5 282 460	0.49	4,108	33,278	0.49
Securities	114,048,4 736,436	06.0/	004,282,6 184 545	7 1.48	24¢064 271.00	07577077C	10.11
Loans December and aminement	404,404	101	040,404	117./	ZU,1/0	400,04 220,400	0./0
r roperty and equipment Tancible fixed accets	0000 ± C7	<i>c1</i> 10	206 807	2 2 2		cotine7	oto oto
t auguote uncer assets Intanoihle fived assets			29.423	043			
Other assets	431.825	686	432.048	6.34	223	442.174	6.53
Deferred tax assets	3.711	0.06	5.952	0.09	2.241	5.832	0.09
Consolidat ed goodwill	29.649	047	1	'		28.713	0.42
Allowance for possible loan losses	(23.088)	Ŭ	(19.120)	(0.28)	3.968	(20,903)	(0.31)
Allowance for possible losses on investment securities	(130)		(4)	(0.00)	126	(4)	(0.0)
Total assets	6,296,990	100.00	6,817,508	100.00	520,517	6,774,812	100.00
Liabilities: Theoremistra fundar	1 716 A75	74 00	A 004 337	71 0/	107 067	1 706 105	70.02
Cuuci withing turns. Reserve for outstanding losses and claims	6/ ±01 //+	Nº+1	100't0/'t		700/101	605 167	C0'0/
Indemnifing reserves	1 064 720		1120.025			101,000	
Other liabilities	4,004,70	2 6 0	4,100,700 161	06.0	063 6	124 CU1,4 230 CCC	11.0
Other Habilities Accorde concorrects boundite	578 88	705	401,022	UC.C 121	85C,5 1567	506757 080 10	244 124
Document severation benefities	14000 FT	Tt o	104,621	200	7004	10 660	1010
reserve for bonus payments	14,887	92.0	045,01	C7:0	6C4 2013	000/71	61.0
Price fluctuation reserve Deferred tax listificas	20,817	22.U 2.03	206,12	2.10	0,480 89 307	24,057	05.0
		1				2	
Total liabilities	5,190,435	82.43	5,482,735	80.42	292,299	5,412,760	79.90
Minority interests	405	0.01		1		469	0.01
Sharenolders equity:	000.02					000 0L	201
	000,07	000				000101	200
Audutonar paru-in capitat Retained earnings	24,222 284 311	457				213 357	05.0 4.63
iveranteu carmuga Umaalizad onine on eacuritiae availabla for cala nat of <del>h</del> v	1104407	7/7±				257 050	1416
Officialized gains of securities available for said, net of tax	501,001 (5367)	00.01				(004) 400 (1043 0)	01.41
r oreign currency nansiauon adjusuments Treasury stock	(104c) (2.794)	(0.04) (0.04)				(2202) (22857)	(HO.0) (0.04)
	110/111	19.50				1 221 500	2010
Lotal shareholders' equity	1,100,144	/0/1	'	'		286,106,1	20.10
Total liabilities, minority interests and shareholders' equity	6,296,990	100.00	ı	'	'	6,774,812	100.00
Net assets:							
Stockholders' equity:			70,000	1.02			
Commusications Additional naid-in camital			01 0300	0.36			
Retained earnings	,		328.448	4.82			
Treasury stock	'	'	(2.951)	(0.04)		'	'
Total shareholders' equity	'	'	419,727	6.16	'	'	'
Valuation and translation adjustments:			5				
Unrealized gains on securities available for sale, net of tax	'	'	916,791	13.45	I		'
Foreign currency translation adjustments	'		(2,420)	(0.04)	'	'	•
Total valuation and translation adjustments	'		914,370	13.41		I	
Stock acquisition rights	'	'	152	0.00	'	'	'
Minority interests	'	'	770	10'0	'	1	'
Total net assets	'	'	1,334,773	19.58	'		'
Total liabilities and net assets		'	6,817,508	100.00		•	

(35)

Income	
J0	
Statement	
Consolidated	
Interim	

	Previous interim fiscal period (April 1, 2005 to September 30, 2005)	Previous interim fiscal period (April 1, 2005 to ptember 30, 2005)	This interim fiscal period (April 1, 2006 to September 30, 2006)	terim eriod 2006 to 30, 2006)	Increase (decrease)	bummary of consolidated statement offincome for the previous fiscal period (April 1, 2005 to March 31, 2006)	Summary of consolidated statement offincome for the previous fiscal period (April 1, 2005 to March 31. 2006)
Item	Amount	% of total	Amount	% of total		Amount	
Ordinary income:	954,189	100.00	957,053	100.00	2,863	1,931,473	100.00
Underwriting income:	900,070	94.33	891,710	93.17	(8,359)	1,802,073	93.30
Net premiums written	708,220		707,219			1,394,783	
Deposits of premiums by policyholders	77,299		69,126			157,477	
Interest and dividend income on deposits of premiums, etc.	21,829		22,405			45,685	
Life insurance premiums written	87,527		91,639			196,508	
Investment income:	50,502	5.29	59,425	6.21	8,922	116,518	6.03
Interest and dividend income	51,538		60,535			110,321	
Investment gain on money held in trust	1,066		1,534			2,808	
Investment gain on securities for trading purposes	'		112				
Realized gain on sales of securities	17,124		17,892			41,511	
Transfer of interest and dividend income on deposits of premiums , etc.	(21, 829)		(22,405)			(45,685)	
Other ordinary income	3,616	0.38	5,917	0.62	2,300	12,881	0.67
Ordinary expenses:	902,720	94.61	16£668	93.98	(3,328)	1,816,600	94.05
	770,810	80.78	761,485	79.57	(9,325)	1,559,857	80.76
	379,513		388,966			791,268	
Loss adjustment expenses	31,262		32,948			64,986	
Net commissions and brokerage fees	128,251		124,586			253,748	
Maturity refunds to policyholders	118,245		99,477			235,317	
Life insurance claims paid	17,533		16,644			36,898	
Provision of reserve for outstanding losses and claims	6,408		28,035			46,827	
Provision of underwriting reserves	89,124		70,368			128,213	
Investment expenses:	3,907	0.41	9,923	1.04	6,016	7,465	0.39
Investment loss on money held in trust	0					'	
Investment loss on securities for trading purposes	28		'			74	
Realized loss on sales of securities	265		940			617	
Devaluation loss on securities	1,570		2,491			317	
Operating, general and administrative expenses	126,715	13.28	127,602	13.33	886	246,465	12.76
Other ordinary expenses:	1,286	0.13	380	0.04	(306)	2,811	0.15
nice of para Dedinory work	51.460	5 20	57 660	603	6 100	11/ 872	5.05
Orumary prone Straerial gain s	1 2 200	1 20	114	20.0	(12.175)	12,817	0.66
	5 081	0.62	11.050	15/0	8 070	10.00/	0.50
Impairment loss	233	C070	766-1	0.071	01.00	233	700
	3.234		3.245			6,474	
	2,513		10,916			3,386	
income before income taxes and minority interests	57,778	6.06	42,823	14.47	(14,954)	117,596	60'9
Income taxes-current	2,873	0.30	27,767		24,893	21,462	11.11
income taxes-deferred	16,360	1.71	(13, 199)	Ŭ	(29,560)	28,691	1.49
Gain on minority interests	6	0.00	48	0.01	41	65	0.00

Note) Amounts less than the minimum unit are rounded down, whereas percentages are rounded to the nearest whole number.

# <*Reference*>*Forecast for FY2006*



### Growth rate of net premiums written will recover to positive. Loss ratio and expense ratio will rise because of increase of net claims paid and IT investment.

								(Ur	nit: bil. JPY)
		FY2005		F	Y2006 1st h	alf	F	Y2006 forec	ast
		YOY change	Growth(%)		YOY change	Growth(%)		YOY change	Growth(%)
Net premiums written	1,370.9	19.0	1.4%	694.7	(1.2)	(0.2%)	1,372.0	10.8	0.1%
Net claims paid	776.0	(37.0)	(4.6%)	382.4	10.4	2.8%	823.0	46.9	6.1%
Loss ratio (Including loss adjustments)	61.3%			59.7%			64.7%		
Expense	416.0	(2.0)		212.5	0.2		433.0	16.9	
Expense ratio	30.3%		(0.6%)	30.6%		0.1%	31.6%		1.2%
Underwriting balance	114.8	57.0	98.7%	67.3	(13.6)	(16.8%)	51.0	(63.8)	(55.6%)
Underwriting balance ratio	8.4%			9.7%			3.7%		
Underwriting profit	24.0	7.5	46.1%	8.7	(7.9)	(47.8%)	29.0	4.9	20.5%
Interest and dividend income	95.0	12.3	14.9%	51.7	7.6	17.2%	98.0	2.9	3.1%
Ordinary profit	114.2	40.0	54.0%	49.0	(2.8)	(5.6%)	100.0	(14.2)	(12.5%)
Net income	67.8	10.9	19.3%	22.8	(16.2)	(41.6%)	53.0	(14.8)	(21.9%)
<reference></reference>									

Savings premium income (35.3) 157.4 (18.3%) 69.1 (8.1)(10.6%)145.0 (12.4)(7.9%)235.3 (18.7)(15.9%) Maturity refunds (37.5)(13.8%) 99.4 226.0 (9.3) (4.0%)

Note) Dividends to policyholders are included in the "Maturity refunds"

### Special factors and strategies in 2<sup>nd</sup> half are reflected to the trend in 1<sup>st</sup> half.

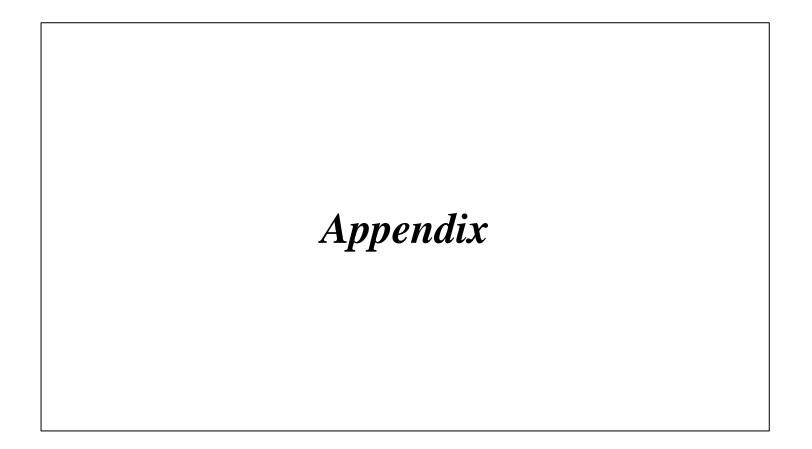
Net premiums written			(Unit: bil. JPY) Net claims paid			Net claims paid	(Unit: bil. JPY)						
	FYZ	2005	FY2006 1st half FY2006 f		forecast		FY2	2005	FY2006	ó 1st half	FY2006 f	òrecast	
	Amount	Growth	Amount	Growth	Amount	Growth		Amount	L/R	Amount	L/R	Amount	L/R
Fire and allied	152.0	1.1%	69.5	0.4%	148.8	(2.2%)	Fire and allied	74.0	50.5%	32.1	47.7%	78.9	55.0%
Marine	28.3	12.5%	15.6	11.9%	29.8	5.1%	Marine	12.4	47.5%	6.7	46.3%	14.2	50.7%
Personal accident	127.6	5.7%	68.7	1.3%	133.0	4.2%	Personal accident	48.0	41.3%	25.6	40.4%	51.7	42.0%
Voluntary automobile	674.0	0.7%	334.4	(0.7%)	672.0	(0.3%)	Voluntary automobile	393.7	63.6%	190.4	62.7%	405.8	66.0%
CALI	237.9	(2.6%)	118.3	(2.4%)	232.2	(2.4%)	CALI	155.3	71.2%	81.2	74.2%	164.4	76.7%
Others	150.8	6.0%	87.9	1.3%	156.2	3.5%	Others	92.4	65.6%	46.1	55.8%	108.0	72.8%
Total	1,370.9	1.4%	694.7	(0.2%)	1,372.0	0.1%	Total	776.0	61.3%	382.4	59.7%	823.0	64.7%

Note) Loss adjustments are included in L/R (Loss Ratio)

-4.2 bil. JPY increase in net premiums written is expected, owing to strategies in 2<sup>nd</sup> half.

-24 bil. JPY of net incurred loss for natural disasters is expected, including 19 bil. JPY for fire, 4 bil. JPY for automobile and 1 bil. JPY for others.

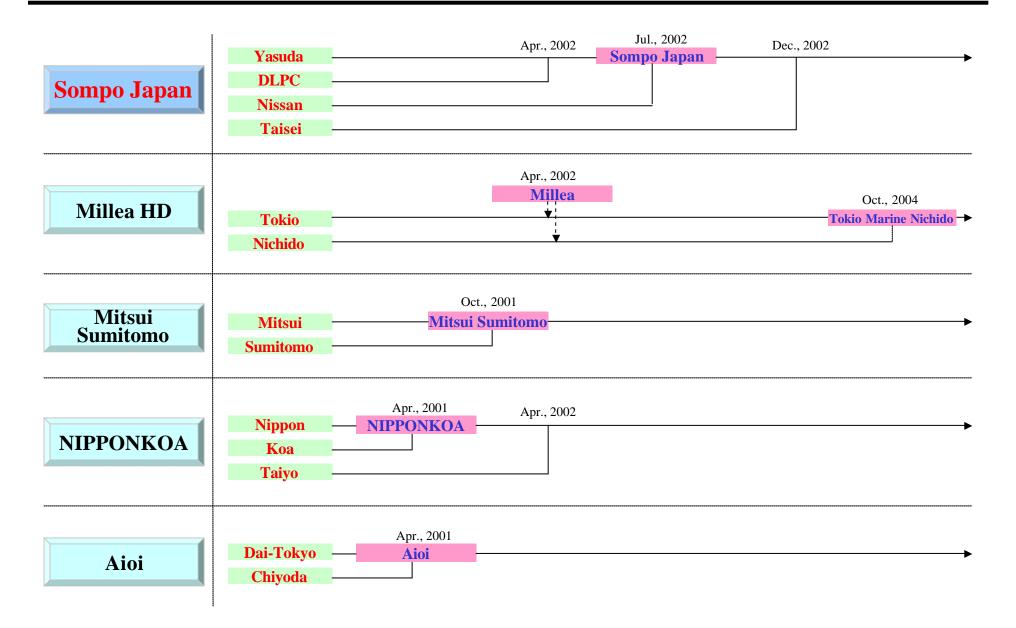
		Ordinary profit		Net income
	Non-consolidated	100.0 bil. JPY		53.0 bil. JPY
	Consolidated	112.0 bil. JPY		60.0 bil. JPY
<principal consolidated="" subsidiaries=""></principal>		Ordinary profit	Net income	Net income after consolidated adjustment
	Yasuda Seguros S.A.	1.1 bil. JPY	0.8 bil. JPY	0.8 bil. JPY
	Sompo Japan Europe	0.5 bil. JPY	0.4 bil. JPY	0.4 bil. JPY
	Sompo Japan America	0.6 bil. JPY	0.6 bil. JPY	0.6 bil. JPY
	Sompo Japan Asia	0.6 bil. JPY	0.5 bil. JPY	0.5 bil. JPY
	Sompo Japan Himawari Life	12.8 bil. JPY	8.1 bil. JPY	5.1 bil. JPY
	Sompo Japan DIY Life	(0.0) bil. JPY	(0.0) bil. JPY	(0.0) bil. JPY
	Sompo Japan DC Securities	(0.8) bil. JPY	(0.8) bil. JPY	(0.8) bil. JPY





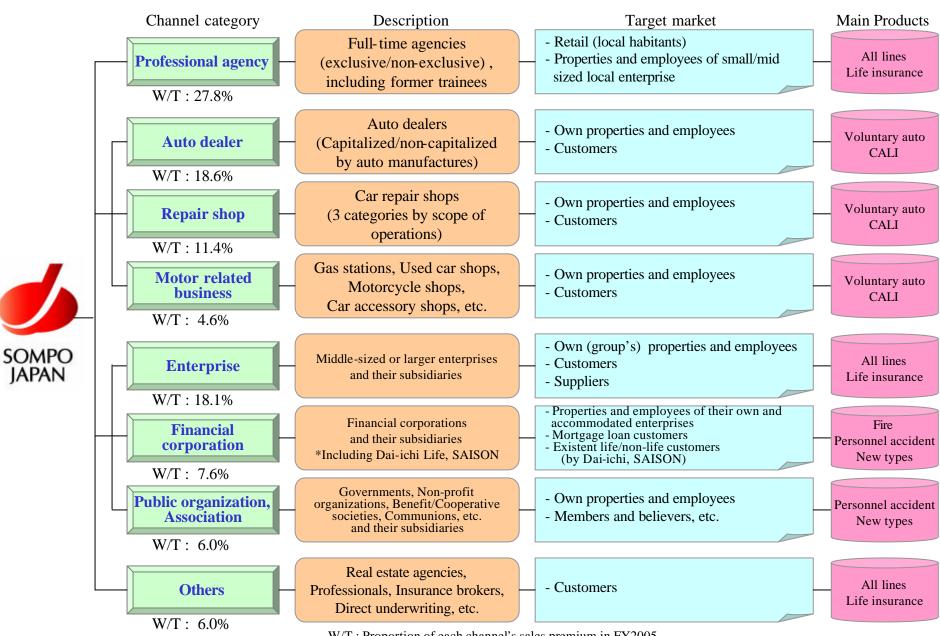
Apr. 1996	New Insurance Business Law enforced
Oct. 1996	Mutual entry of life and P&C insurance companies by their subsidiaries
Nov. 1996	Japanese Financial System Reform Plan (Japanese "Big Bang") put forward
Dec. 1996	The Japan-US Insurance Talks concluded
Sep. 1997	Approval of risk-segmented automobile insurance
Jul. 1998	P&C Insurance Rating Organization System reformed
Dec. 1998	Mutual entry of financial companies by their subsidiaries / holding companies (partially)
Jan. 2001	Subsidiaries of life and P&C insurance companies allowed to sell third sector insurance products
Apr. 2001	Insurance sales by banks partially permitted
Jul. 2001	Mutual entry of life and P&C insurance companies into third sector in their own right

## **Consolidation in Japanese P&C Industry**



41

# **Distribution Channels of Sompo Japan**



42

W/T : Proportion of each channel's sales premium in FY2005

Sompo Japan has been the main insurance company for banks, especially regional banks, and handled fire insurance related housing loans for 50 years.

No. of banks handling SJ's i	nsurance at over-the	e counter
	Total	SJ's agencies
Mega / Trust Bank	16	<b>6</b> (37.5%)
Regional Bank	110	<b>94</b> (85.5%)
Credit Union	290	<b>287</b> (99.0%)
Credit Cooperative	169	<b>75</b> (44.4%)
Labor Union	13	<b>13</b> (100.0%)
Total	598	<b>475</b> (79.4%)

### Survey by newspaper

-30% of regional banks responded that Sompo Japan is their main insurance company.

	Total	SJ's agencies	
Regional Bank	64	16	(25.0%)
Second-tire regional bank	46	11	(23.9%)
Credit union	93	35	(37.6%)
Total	203	62	(30.5%)
			Source: Nikkin

Impact	Duration		100 bps rise leads to
on	Assets : approx. 5 years		approx. 100 bil. yen increase
Stock	Liabilities: approx. 9 years		in Net Asset Value.
		U	
		4	

 Impact
 Improvement of investment yield for new money

 on
 Improvement of investment yield for new money

 Flow
 Decrease of negative yield burden in saving account

<u>Higher</u> <u>interest rate</u> <u>is favorable.</u>

# Failure in Claim Payments by Non-Life Insurance Companies



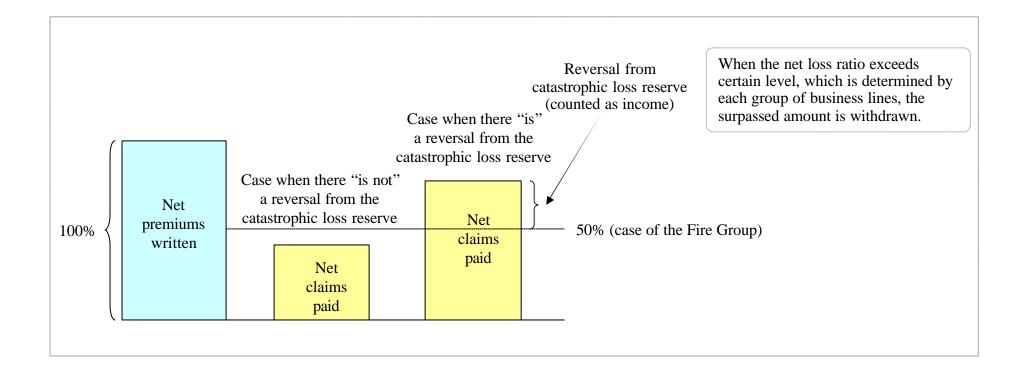
•••••••••••••••••••••••	
Feb. 2005	Fuji Fire announced failure in claim payments.
Sep. 2005	Financial Services Agency ordered 48 non-life insurance companies to investigate the failure in claim payments.
Oct. 2005	Non-life insurance companies reported the results of investigation to FSA.
Nov. 2005	FSA imposed business improvement order on 26 non-life insurance companies.
Jan. 2006	26 non-life insurance companies submitted business improvement plan to FSA.
May 2006	FSA imposed administrative order on Sompo Japan.
Jun. 2006	FSA imposed administrative order on Mitsui Sumitomo Insurance.
Jul. 2006	FSA ordered 48 insurance companies to investigate the failure in claim payments of third sector products.
Aug. 2006	FSA ordered 26 non-life insurance companies to investigate the failure in claim payments of automobile insurance etc.
Sep. 2006	26 non-life insurance companies reported the results of reinvestigations on automobile insurance etc. to FSA.
Oct. 2006	48 non-life insurance companies reported the results of investigations of third sector products.
Nov. 2006	FSA ordered non-life insurance companies to report the timeframe to investigate the failure in claim payments.
Dec. 2006	26 non-life insurance companies reported to FSA the completion time of internal investigation.
	Source - THE NIKKAN KOGYO SHIMBUN

-Reserve to prepare for losses by typhoon or catastrophic disaster etc. in which Law of Large Numbers does not work.

-Certain portion of the premiums income is reserved as Liability.

-When the loss ratio (percentage of net claims paid to net premiums written) exceeds certain level, reversal from the reserve is counted as income.

-One of mechanism to level the profit (loss) and cover the solvency of insurance companies.



### Statistical IBNR (Incurred But Not Reported) reserve rules

More precise reserve rules will be introduced in FY2006, because current calculation methods based on the reserve shortfalls in the past three years and the rate of increase in incurred losses have occasionally generated insufficiency in IBNR reserves for long-tail liability reserves.



#### Sompo Japan's approach

Anticipatorily introducing new-methods for IBNR reserves calculation in FY 2005 and additionally booking shortfalls

[Insurance Products to be adopted]

Automobile (liability for personal injury), Liability, and Workers Compensation (approach already introduced as of FY2004 for certain special liability policies)

#### Calculation of forecasted final losses incurred

Fiscal year	Fiscal ye	Fiscal years elapsed						
of accident	1	2	•••	13	14	15	16	
1990	XXX	XXX	XXX	XXX	XXX	XXX	XXX	
1991		Cumulative loss		-	XXX	XXX	XXX	
1992		are input for eac and a triangle dr		accident XX	XXX	XXX	XXX	
1993	XXX	XXX	XXX	XXX	XXX	XXX	XXX	
•••	XXX	XXX	XXX	ххх			XXX	
2004	XXX	XXX	XXX	XXX	Extrap	olation	XXX	
2005	XXX	XXX	XXX	XXX	XXX	XXX	XXX	
						Total	XXX	
2	<ul> <li>Future losses to be incurred in the lower portion of the triangle (with color) are estimated using statistical methods</li> </ul>							

3) The forecasted final losses incurred are calculated for each fiscal year of accident

4) The column total for the 16th year elapsed will become the forecasted final losses incurred as of FY2005.

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