

# Highlights of 3Q FY2011 Results February 14, 2012

NKSJ Holdings, Inc.

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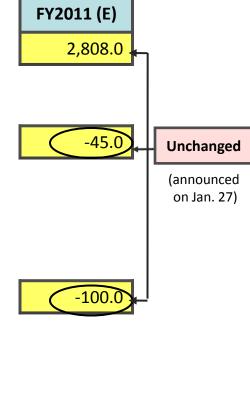
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### **Overview of NKSJ Consolidated Results**



- **◆** Posted a significant loss as of the end of 3Q FY2011. Major factors were:
  - (1) flooding in Thailand, (2) impairment losses on securities, and
  - (3) reduction of the corporate income tax rate.
- ♦ No change in full FY2011 forecasts announced on January 27, 2012.

	Billions of yen			
	3Q FY2010	3Q FY2011	Changes	
Ordinary income	2,002.0	2,114.3	+112.2 (+5.6%)	
P&C net premiums written	1,465.4	1,496.9	+31.5 (+2.1%)	
Life insurance premiums	171.4	182.5	+11.1 (+6.5%)	
Ordinary profit*	45.9	-130.6	-176.6	
Domestic P&C insurance business	48.6	-108.1	-156.7	
Domestic life insurance business	-3.2	-5.9	-2.7	
Overseas insurance business	1.7	-17.0	-18.7	
Others	-1.1	0.5	+1.6	
Net income*	24.8	-146.9	-171.7	
Domestic P&C insurance business	28.1	-118.7	-146.9	
Domestic life insurance business	-3.3	-16.5	-13.2	
Overseas insurance business	1.0	-12.0	-13.1	
Others	-1.0	0.4	+1.5	



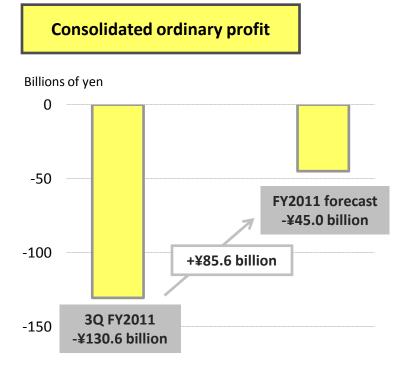
<sup>\*</sup> Ordinary profit and net income represent amounts after consolidation adjustments.

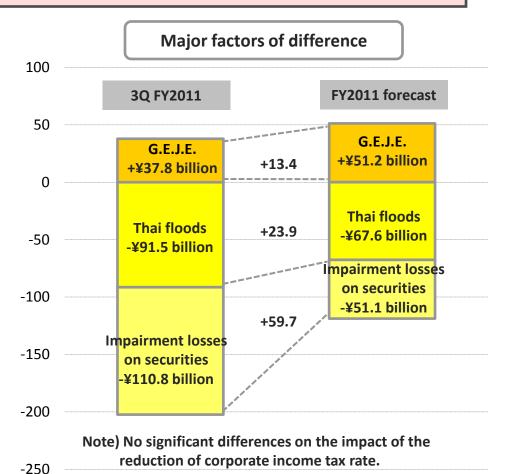
### Difference Between 3Q Results and Forecasts for FY2011



### Forecast less ordinary loss for full FY2011 than the 3Q results.

- (1) Progress of claim payments of the Great East Japan Earthquake (G.E.J.E.) and the flooding in Thailand => increase in reversal of catastrophic loss reserves
- (2) Difference of assumptions about impairment losses on securities (Nikkei 225: 8,455 for 3Q FY2011, 8,988 for full FY2011)





### **Overview of Non-Consolidated Results of Two Major P&C Insurers**



	Sompo Japan			
Billions of yen	3Q FY2010	3Q FY2011	Change	
Net premiums written	953.3	963.3	+10.0(+1.1%)	
(excl. CALI)	827.4	831.9	+4.4(+0.5%)	
Loss ratio	71.2%	79.7%	+8.6pt	
(excl. financial guarantee *1 / CALI)	62.9%	76.5%	+13.6pt	
Expense ratio	33.5%	33.1%	-0.5pt	
(excl. CALI)	34.6%	34.4%	-0.2pt	
Combined ratio	104.7%	112.8%	+8.1pt	
(excl. financial guarantee*1 / CALI)	97.5%	110.9%	+13.4pt	
Underwriting profit	22.4	-26.9	-49.4	
Investment profit	24.9	2.9	-21.9	
Ordinary profit	39.7	-23.1	-62.8	
Net income	24.9	-53.1	-78.0	

Nipponkoa					
3Q FY2010	3Q FY2011	Change			
471.7	477.1	+5.4(+1.1%)			
415.3	418.2	+2.9(+0.7%)			
68.3%	86.1%	+17.7pt			
63.8%	84.2%	+20.4pt			
35.4%	34.6%	-0.8pt			
36.7%	36.1%	-0.6pt			
103.8%	120.7%	+16.9pt			
100.5%	120.3%	+19.8pt			
-0.1	-33.0	-32.9			
20.1	20.5	+0.4			
16.6	-10.0	-26.7			
9.8	-25.2	-35.1			

### <Reference> Adjusted profit

Reference Adjusted profit				
Net income	24.9	-53.1	-78.0	
+) Provision for catastrophe loss reserve (net of tax)	7.5	-12.7	-20.2	
+) Provision for price fluctuation reserve (net of tax)	1.5	-8.4	-9.9	
-) Realized gains/losses and impairment losses on securities (net of tax)	-2.2	-15.0	-12.8	
-) Extraordinary items* <sup>2</sup>	-	-31.4	-31.4	
Adjusted profit	36.1	-27.9	-64.0	

9.8	-25.2	-35.1
-0.3	-16.9	-16.5
1.4	1.2	-0.1
1.9	3.4	+1.4
-	-14.8	-14.8
8.9	-29.5	-38.4

<sup>\*1 &</sup>quot;Excl. financial guarantee" is applicable only for Sompo Japan. \*2 "Extraordinary items" for FY2011 is the impact of the reduction of the corporate income tax rate.

4 3Q FY2011 Res

3Q FY2011 Results

### Net Premiums Written (Two Major P&C Insurers, Non-consolidated basis)



- YOY premium growth of two companies (excl. CALI) was 0.6%. Premium growth turned positive as of the end of 1H FY2011, and the positive trend is continuing.
- Voluntary auto insurance premium increased by 0.6% due to the revision of premium rates.

<Fire & allied lines> Sompo Japan: Increased due to the favorable sales of retail products.

Nipponkoa: Increased by long-term policies and large scale policies.

<Personal accident> Sompo Japan : Increased mainly in products for groups and corporations.

**<Voluntary auto>** Both companies : Increased due to premium rate hikes.

<CALI> Both companies: Increased due to premium rate hikes.

<Other> Sompo Japan : Decreased in liability insurance of large scale policies.

	S	Sompo Japai	n	
	Premiums	Change	%Change	
Fire & allied lines	109.6	+3.1	+3.0%	
Marine	18.5	-0.5	-2.7%	
Personal accident	99.6	+2.1	+2.2%	
Voluntary automobile	482.8	+1.7	+0.4%	
CALI*	131.4	+5.5	+4.4%	
Other	121.1	-2.1	-1.7%	
of which, liability	79.7	-0.4	-0.6%	
All lines	963.3	+10.0	+1.1%	
All lines excl. CALI	831.9	+4.4	+0.5%	

Nipponkoa					
Premiums	Change	%Change			
67.6	+0.8	+1.3%			
10.1	-0.2	-2.7%			
38.9	-0.0	-0.0%			
239.6	+2.3	+1.0%			
58.8	+2.4	+4.4%			
61.8	-0.0	-0.0%			
32.8	+0.5	+1.6%			
477.1	+5.4	+1.1%			
418.2	+2.9	+0.7%			

con	companies					
%0	%Change					
	+2.3%					
	-2.7%					
+1.6%						
	+0.6%					
	+4.4%					
	-1.2%					
	+0.0%					
	+1.1%					

Sum of two

<sup>\*</sup> Compulsory Automobile Liability Insurance.

### Net Loss Ratio - Written / Paid Basis (Two Major P&C Insurers, Non-consolidated basis)



- ◆ Paid claims of fire insurance increased due to natural disasters such as the Great East Japan Earthquake, Typhoon No.12 and No.15. However, the reversal of outstanding loss reserves and catastrophic loss reserve on the Great East Japan Earthquake positively resulted on underwriting profit in total.
- ◆ Net loss ratio of fire insurance excluding losses from the Great East Japan Earthquake still increased due to natural disasters incurred in this fiscal year.

<Voluntary auto> In Nipponkoa, part of claims paid has been shifted to loss adjustment expenses due to the absorption of loss adjustment subsidiary.

W/P Net Loss Ratio	Sompo Japan				
	Net clai	ms paid	Net Lo	ss ratio	
		Change		Change	
Fire & allied lines	156.2	+114.6	146.1%	+105.3pt	
excl. G.E.J. Earthquake	67.2	+25.6	64.9%	+24.1pt	
Marine	12.9	+2.0	74.1%	+13.3pt	
Personal accident	53.2	+1.7	58.4%	-0.1pt	
Voluntary automobile	298.4	+5.1	70.9%	+0.2pt	
CALI	119.5	+1.5	98.3%	-2.9pt	
Others	59.6	-34.0	53.4%	-27.2pt	
of which, liability	36.5	-2.1	49.9%	-2.6pt	
All lines	700.1	+91.0	79.7%	+8.6pt	
All lines excl. CALI, financial guarantee losses*, and G.E.J. Earthquake	483.8	+23.4	65.2%	+2.3pt	

Billions of yen						
Nipponkoa						
Net clai	ms paid	Net Lo	ss ratio			
	Change		Change			
112.9	+84.4	170.9%	+124.6pt			
49.2	+20.7	76.7%	+30.4pt			
4.6	+0.3	47.6%	+4.7pt			
21.7	-0.9	60.9%	-2.7pt			
153.3	-2.7	71.9%	-0.3pt			
54.9	+0.6	99.5%	-2.3pt			
32.5	+2.2	57.9%	+3.7pt			
16.3	+1.7	54.4%	+4.4pt			
380.3	+84.0	86.1%	+17.8pt			
259.5	+17.6	68.5%	+4.7pt			

<sup>\* &</sup>quot;Financial guarantee loss is applicable only for Sompo Japan.

### Impact of the Great East Japan Earthquake



### As claim payments proceeded, reversal of catastrophic loss reserve became a profit.

### Household earthquake insurance

Billions of yen

Rillions of ven

	Sompo Japan		Sompo Japan Nipponkoa		Sum total	
	FY2010	3Q FY2011	FY2010	3Q FY2011	FY2010	3Q FY2011
Paid claims	_	-71.2	_	-48.9		-120.2
Provision/reversal of outstanding loss reserve	-8.9	+8.9	-6.1	+6.1	-15.0	+15.0
Incurred losses	-8.9	-62.3	-6.1	-42.8	-15.0	-105.1
Reversal of underwriting reserve of earthquake insurance	+8.9	+62.3	+6.1	+42.8	+15.0	+105.1
Underwriting profit	_	_	_	_	_	

No loss will accrue because losses are offset by the reversal of the underwriting reserve of earthquake insurance. ("no loss, no profit")

### Other than household earthquake

							billions of ye	:11
		Sompo	Sompo Japan		Nipponkoa		total	
		FY2010	3Q FY2011	FY2010	3Q FY2011	FY2010	3Q FY2011	
	Paid claims	-0.0	-23.1	-0.0	-16.8	-0.0	-39.9	X
	Provision/reversal of outstanding loss reserve	-38.5	+21.9	-19.3	+16.9	-57.9	+38.8	
In	curred losses	-38.5	-1.1	-19.4	0.0	-57.9	-1.0	
Re	eversal of catastrophic loss reserve	+0.0	+22.2	_	+16.6	+0.0	+38.8	$\nearrow$
U	nderwriting profit	-38.5	+21.0	-19.4	+16.7	-57.9	+37.8	${\mathbb Z}$

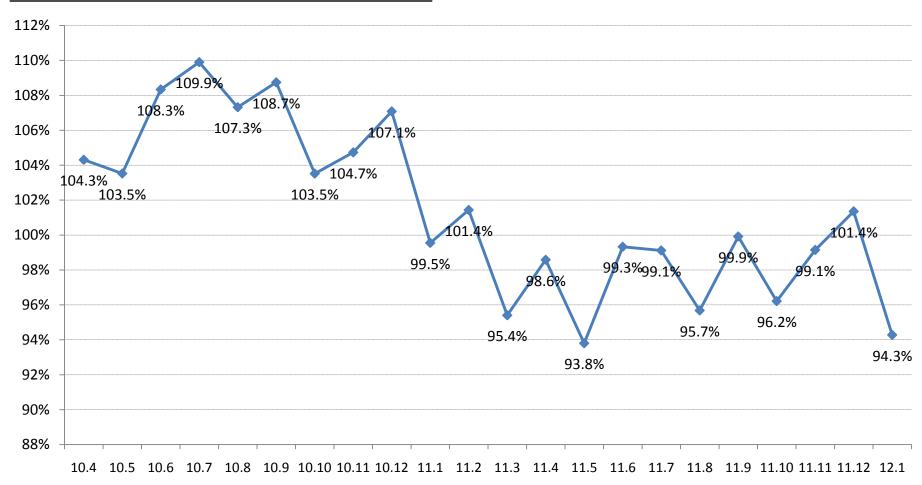
Incurred losses for this period was limited by the reversal of o/s loss reserve almost as much as paid claims.

Reversal of catastrophic loss reserve after claim payment became a profit.

### (Reference) Reported Claims – Voluntary Automobile Insurance



### **Trend in YOY changes in monthly reported claims**



<sup>\*</sup> Simple sum of Sompo Japan and Nipponkoa. Excluding the Great East Japan Earthquake and Typhoon No.12 / No. 15.

### Net Expense Ratio (Two Major P&C Insurers, Non-consolidated basis)



- Net expense ratio declined as reduction in underwriting expenses has advanced.
- ◆ In Nipponkoa, part of claims paid has been shifted to loss adjustment expenses (mainly personnel expenses) due to the absorption of loss adjustment subsidiary.

Billions of yen

Underwriting expenses	Sompo Japan			
	Amo	ount	Net expe	nse ratio
		Change		Change
Net commissions and brokerage fees	165.1	+3.9	17.1%	+0.2pt
Operating and administrative expenses on underwriting	153.2	-5.1	15.9%	-0.7pt
Total	318.3	-1.1	33.1%	-0.5pt

Nipponkoa					
Amo	ount	Net expe	nse ratio		
	Change		Change		
81.3	+2.0	17.0%	+0.2pt		
83.8	-3.9	17.6%	-1.0pt		
165.1	-1.8	34.6%	-0.8pt		

Company expenses	Sompo Japan				
	Amount % of n		% of net p	% of net premiums	
			Change		Change
Personnel expenses		130.4	-4.3	13.5%	-0.6pt
Non-personnel expenses		89.9	-0.7	9.3%	-0.2pt
Taxes, etc.		9.9	-0.7	1.0%	-0.1pt
Total		230.3	-5.7	23.9%	-0.9pt

Nipponkoa				
Amo	ount	% of net p	oremiums	
	Change		Change	
67.2	+0.8	14.1%	+0.0pt	
46.3	-0.1	9.7%	-0.2pt	
5.1	-0.3	1.1%	-0.1pt	
118.7	+0.2	24.9%	-0.2pt	

### Investment Profits (Two Major P&C Insurers, Non-consolidated basis)



Total investment profit dropped because increase in impairment losses on securities exceeded that of realized gains on securities.

	Sompo Japan				
	3Q FY2010	3Q FY2011	Change		
Interest and dividend income	62.7	60.0	-2.6		
Assumed interest for policyholders, etc	-29.3	-28.2	+1.0		
Net interest and dividend income	33.4	31.8	-1.6		
Realized gains on securities	2.6	22.1	+19.4		
Realized gains on domestic stocks	2.1	20.9	+18.8		
Impairment losses on securities	-6.1	-45.5	-39.4		
Impairment losses on domestic stocks	-2.8	-41.7	-38.9		
Gains/losses on derivatives	8.5	4.1	-4.4		
Other	-13.6	-9.4	+4.1		
Total investment profit	24.9	2.9	-21.9		

Nipponkoa					
3Q FY2010	3Q FY2011	Change			
33.7	33.8	+0.0			
-15.4	-14.2	+1.2			
18.2	19.5	+1.3			
5.3	8.9	+3.6			
4.1	10.3	+6.2			
-2.3	-3.6	-1.3			
-1.9	-3.3	-1.4			
1.5	0.3	-1.1			
-2.6	-4.7	-2.1			
20.1	20.5	+0.4			

companies	
Change	
-2.5	
+2.3	
-0.2	
+23.0	
+25.1	
-40.7	
-40.4	
-5.6	
+2.0	
-21.5	

## Investment Asset Portfolio (Two Major P&C Insurers, Non-consolidated basis)



		Sompo Japan			Nipponkoa		
	Billions of yen	FY2010	3Q FY2011	Change	FY2010	3Q FY2011	Change
Savings-type account	Yen-denominated bonds, loans, etc.	1,171.8(27.8%)	1,148.2(30.0%)	-23.6(+2.2pt)	692.8(31.5%)	658.0(32.7%)	-34.8(+1.2pt)
	Yen-denominated bonds	576.2(13.6%)	501.1(13.1%)	-75.0(-0.5pt)	221.1(10.0%)	252.7(12.6%)	+31.6(+2.6pt)
	Foreign currency denominated bonds	197.5(4.7%)	239.6(6.3%)	+42.1(+1.6pt)	226.8(10.3%)	176.4(8.8%)	-50.4(-1.5pt)
	(of which, FX hedged bonds)	137.2(3.2%)	211.2(5.5%)	+74.0(+2.3pt)	157.3 (7.1%)	105.3(5.2%)	-51.9(-1.9pt)
Cananal	Alternatives, foreign stocks, etc.	372.3(8.8%)	327.3(8.5%)	-45.0(-0.3pt)	84.7 (3.8%)	76.4(3.8%)	-8.2(-0.0pt)
General account	Loans	228.1(5.4%)	206.6(5.4%)	-21.5(+0.0pt)	64.6 (2.9%)	64.7(3.2%)	+0.1(+0.3pt)
	Domestic stocks	1,050.6(24.9%)	844.1(22.0%)	-206.4(-2.9pt)	567.7(25.8%)	481.8(23.9%)	-85.9(-1.9pt)
	Subsidiary stocks	283.5(6.7%)	236.2(6.2%)	-47.2( -0.5pt)	48.7 (2.2%)	24.2(1.2%)	-24.4(-1.0pt)
	Others	341.4(8.1%)	329.0(8.6%)	-12.3(+0.5pt)	295.2(13.4%)	279.0(13.9%)	-16.2(+0.5pt)
	Subtotal	3,049.8(72.2%)	2,684.2(70.0%)	-365.6(-2.2pt)	1,509.1(68.5%)	1,355.5(67.3%)	-153.6(-1.2pt)
Total asset portfolio		4,221.7(100.0%)	3,832.5(100.0%)	-389.2	2,202.0(100.0%)	2,013.6(100.0%)	-188.4
Unrealized gains on securities available for sale (before tax)		455.3	305.2	-150.0	208.8	150.0	-58.7
of which	, domestic stocks	463.5	324.2	-139.3	207.4	137.1	-70.3

Sensitivity	Conditions	Sompo Japan	Nipponkoa
Interest	Interest Asset value change by 50bp increase in interest yield		- 30.7 billion yen
yield	yield Net asset value change by 50bp increase in interest yield		+ 6.2 billion yen
Foreign currency	Value change in foreign currency denominated assets by 10% depreciation of US dollars and Euros against Japanese yen	(US\$) - 27.7 billion yen (Euro) - 2.1 billion yen	(US\$) - 4.9 billion yen (Euro) - 0.9billion yen
Stock price	Change in domestic stock value by 10% decrease in TOPIX	- 87.7billion yen	- 41.7 billion yen



### The main factor was falling domestic stock prices. Consolidation adjustments also had a large impact.

#### <Impairment losses on securities as of the end of 3Q FY2011>

Billions of yen

	Sompo Japan	Nipponkoa	Others	Consolidated adjustments*	NKSJ Consolidated
Impairment losses on securities	45.5	3.6	1.3	60.1	110.8
of which, listed stocks	41.5	3.2	0.0	60.1	105.0

<sup>✓</sup> NKSJ recognizes impairment losses basically on all the securities when the price falls below a threshold, i.e. 30% below the book value.

#### \* Consolidated adjustments

- "Purchase method" accounting was adopted in establishing NKSJ Holdings. "Consolidated adjustments" shown in the table above results from using purchase method.
- In NKSJ consolidated financial statements, assets of Nipponkoa are booked at the market value as of the completion of business integration (end of March 2010).

<reference: 22<="" in="" nikkei="" th="" trend=""><th>25&gt;</th></reference:>	25>
End of March 2010	11,089
End of March 2011	9,755
End of September 2011	8,700
End of October 2011	8,988 => Assumed level in the business forecasts
End of December 2011	8,455
February 13, 2012	8,999

### **Strategic-Holding Stocks / Exposures to GIIPS Countries**



70.6

#### **Strategic-holding stocks**

### Target: Reduce strategically-held stocks by ¥300 billion (MTM basis) for three years ending FY2012

- ◆ Reduced ¥70.6 billion of strategic-holding stocks as of the end of December 2011. Net exposures decreased almost ¥80 billion taking into account of derivative hedges of stocks to be sold.
- ◆ Reduction is constant as ¥83.7 billion has been reduced as of the end of January 2012 (¥87.2 billion taking into account of derivative hedges).

<net reduction=""></net>			Billions of yen
	<u>FY2010</u> (Actual)	<u>FY2011</u> (Plan)	3Q FY2011 (Actual)
Sompo Japan	24.0	90	46.6
Nipponkoa	21.3	40	24.0

130

45.3

### **Exposures to GIIPS countries**

- Exposures to GIIPS countries are limited.
- ◆ Further reduced exposures by selling out Italian government bonds. Going forward, aim to reduce exposures considering market movements.

<Credit exposures to GIIPS countries' sovereign debt as of December 31, 2011>

(Sum of Sompo Japan, Nipponkoa, and NKSJ Himawari Life)

<u>Country</u>	<u>Balance</u>
Greece	-
Ireland	-
Italy	23.1
Portugal	-
Spain	3.1

Total

<sup>\*</sup> Net reduction = Fair sales value - fair purchase value

#### **Domestic Life Insurance**



- Annualized premium of third sector products, such as medical insurance and cancer insurance, increased both from new business and from business in force.
- ◆ Net loss expanded by merger expenses (¥11.5 billion extraordinary loss mainly due to system expenses).

Billions of yen

	NKSJ Himawari Life					
	3Q FY2010	3Q FY2011	Change	% Change		
Amount of new business	2,294.3	2,248.4	-45.8	-2.0%		
Annualized premium from new business	27.8	27.4	-0.3	-1.4%		
of which, 3 <sup>rd</sup> sector premiums	10.8	11.3	+0.5	+5.2%		
Insurance premiums and other	257.6	262.5	+4.8	+1.9%		
Ordinary profit	0.5	-1.1	-1.6	- %		
Net income	-1.7	-13.5	-11.8	- %		

	FY2010	3Q FY2011	Change	% Change
Amount of business in force	16,201.3	17,321.8	+1,120.4	+6.9%
Annualized premium from business in force	275.8	283.7	+7.8	+2.9%
of which, 3 <sup>rd</sup> sector premiums	93.8	100.0	+6.2	+6.6%

Note) Sum of personal insurance and personal pension is shown in figures of "amount of business" and "annualized premium". Third sector products includes medical insurance, cancer insurance, etc.

Figures of FY2010 and the first half of FY2011 are sum of Sompo Japan Himawari Life and Nipponkoa Life.

#### **Overseas Insurance Business**



### Premium income has increased, but posted net loss due to the flooding in Thailand.

	0	Net premiums written*1			Net income*2			
	Companies	3Q FY2010	3Q FY2011	Change	3Q FY2010	3Q FY2011	Change	
	SJ America	3.7	4.7	+0.9	0.6	0.8	+0.2	
	SJ Europe	1.3	1.3	+0.0	-0.1	0.2	+0.3	
	SJ Sigortra (Turkey)		7.6	+7.6		1.0	+1.0	
	SJ Singapore	1.3	1.3	-0.0	0.4	-21.2	-21.6	
	Tenet (Singapore)	0.7	1.8	+1.0	0.1	0.1	+0.0	
Sompo Japan	Berjaya (Malaysia)		3.4	+3.4		0.3	+0.3	
	SJ China	2.4	3.1	+0.6	-0.1	0.2	+0.3	
	SJ Hongkong	0.8	1.1	+0.3	-0.0	0.3	+0.3	
	Yasuda Seguros (Brazil)	9.4	9.3	-0.1	0.2	0.3	+0.0	
	Others (Malaysia, etc) *3	26.0	26.2	+0.2	0.2	0.8	+0.5	
	Subtotal	46.0	60.1	+14.1(+30.8%)	1.4	-16.9	-18.3	
	NK Europe	0.6	0.6	+0.0	0.0	0.1	+0.1	
	NK Asia	0.4	0.4	-0.0	-0.0	0.1	+0.1	
Nipponkoa	NK China	0.1	0.2	+0.0	-0.0	-0.0	+0.0	
Мірропков	Others* <sup>3</sup>	-0.0	-0.0	+0.0	-0.1	-0.1	+0.0	
	Subtotal	1.3	1.4	+0.0(+6.7%)	-0.1	0.1	+0.3	
	Total	47.3	61.6	(+14.2(+30.1%)	1.2	-16.7	-18.0	

<sup>\*1</sup> Net premiums written of subsidiaries and affiliates reflect holding shares of each company. This treatment does not coincide with financial statements.

<sup>\*2</sup> Net income reflects holding shares of each subsidiaries and affiliates, and figures are before consolidation adjustments (except for SJ Singapore).

<sup>\*3</sup> Affiliates accounted for under the equity method are included in "others".

<sup>\*4</sup> Figures of Berjaya (Malaysia) indicates results of 6 months after becoming a subsidiary. Results before then (while applied the equity method) are included in "others".



Adjusted consolidated net assets decreased by the decline of stock price and net loss for the period.

Adjusted consolidated net asset per share is ¥3,840.

Reference: Adjusted consolidated net assets (provisional)

	NKSJ Consolidated					
	As of the end	of FY2010	As of the end	Change		
	Amount (billions of yen)	Amount per share (yen)*4	Amount (billions of yen)	Amount per share (yen)	Amount (billions of yen)	
(a) Consolidated net assets*1	1,074.3	2,588.02	817.2	1,969.26	-257.0	
(of which, unrealized gains on securities available for sale)	268.9	647.97	205.4	495.03	-63.5	
(b) Consolidated net assets (excl. life insurance subsidiaries' net assets)	994.8	2,396.71	744.8	1,794.66	-250.0	
(c) Catastrophe loss reserve (net of tax) *2	422.2	1,017.16	392.5	945.93	-29.6	
(d) Reserve for price fluctuation (net of tax) *2	16.5	39.89	9.3	22.55	-7.2	
(e) Life insurance subsidiaries' EV *3	447.0	1,076.89	447.0	1,077.10	-	
(f) Total (Adjusted consolidated net assets) (b+c+d+e)	1,880.7	4,530.67	1,593.7	3,840.26	-286.9	

<sup>\*1</sup> Stock acquisition rights and non-controlling interests are deducted.

<sup>\*2 &</sup>quot;Net of tax" figure is the amount of each reserve minus tax effect. Tax rate used is non-consolidated effective basis for each of Sompo Japan and Nipponkoa.

<sup>\*3</sup> Life insurance subsidiaries' EV is as of the end of March 2011 because it is disclosed once a year.

<sup>\*4</sup> Per share amounts reflect reverse split of shares (4 into 1) as of October 1, 2011.

### Forecasts for FY2011 (Full Fiscal Year) Overview (NKSJ Consolidated)

Revised as of January 27, 2012



Forecast net loss for full FY2011 due to the impact of the flooding in Thailand, impairment losses on securities, and the reduction of the corporate income tax rate. Maintained dividend forecast at ¥80 per share.

2,621.6 1,933.2 238.1 -6.4 19.8	2,808.0 1,985.0 239.0 -45.0	+186.3 +51.7 +0.8
238.1 -6.4	239.0	
-6.4		+0.8
	45.0	
10 Ω	-45.0	-38.5
19.0	-12.0	-31.8
-0.6	4.5	+5.1
	2.2	+2.2
-25.6	-39.7	-14.0
-12.9	-100.0	-87.0
9.9	-63.0	-72.9
-7.1	-18.0	-10.8
	-7.2	-7.2
-15.7	-11.8	+3.9
	-12.9 9.9 -7.1	-12.9

*1	"Purchase method" accounting was adopted in establishing NKSJ Holdings. "Consolidated adjustments" shown in the table above mainly results from using
	purchase method. In NKSJ consolidated financial statements, assets and liabilities of Nipponkoa are booked at the market value as of the completion of
	business integration. Therefore, book value used in Nipponkoa's statements and that used in NKSJ's consolidated statements are different. As a result, in
	calculating NKSJ consolidated profit, adjustments are necessary in Nipponkoa's realized gains on securities, etc.

<sup>\*2</sup> Dividend per share for FY2010 does not reflect reverse split of shares (4 into 1) as of October 1, 2011.

Dividend per share

20 yen\*2

80 yen **D** 

### Revised as of January 27, 2012

### Overview (Two Major P&C Insurers, Non-consolidated basis)

Forecasts for FY2011 (Full Fiscal Year)

Not income will be imported acceptant.				Billions of yen			
Net income will be impacted negatively by the flooding in Thailand and the reduction of		Sompo Japan			Nipponkoa		
the corporate income tax rate.	FY2010(A)	FY2011(E)	Change		FY2010(A)	FY2011(E)	Change
Net premiums written	1,256.6	1,281.0	+24.3(+1.9%)		620.6	624.0	+3.3(+0.5%)
(excl. CALI)	1,090.1	1,105.9	+15.7(+1.4%)		546.1	545.1	-1.0(-0.2%)
Net Loss ratio	72.5%	79.3%	+6.8pt		69.6%	85.6%	+16.0pt
(excl. financial guarantee * / CALI)	64.3%	76.0%	+11.7pt		65.0%	84.0%	+19.0pt
Net Expense ratio	33.7%	33.1%	-0.6pt		35.8%	35.7%	-0.0pt
(excl. CALI)	34.8%	34.7%	-0.1pt		37.2%	37.5%	+0.3pt
Combined ratio	106.2%	112.4%	+6.3pt		105.3%	121.3%	+16.0pt
(excl. financial guarantee* / CALI)	99.0%	110.7%	+11.7pt		102.2%	121.5%	+19.3pt
Underwriting profit	-9.7	-13.7	-3.9	$\triangleright$	-24.9	-23.0	+1.9
Investment profit	40.4	32.9	-7.5		28.4	28.7	+0.2
Ordinary profit	20.5	15.0	-5.5	$\triangleright$	-0.3	6.0	+6.3
Net income	12.1	-37.9	-50.0	$\triangleright$	-6.4	-16.5	-10.0
<reference> Adjusted profit</reference>							

Net income	12.1	-37.9	-50.0
+) Provision for catastrophic loss reserve (net of tax)	16.6	-19.1	-35.7
+) Provision for price fluctuation reserve (net of tax)	3.7	2.3	-1.3
-) Realized gains/losses and impairment losses on securities (net of tax)	4.4	0.6	-3.7
-) Extraordinary items	-	-31.4	-31.4
Adjusted profit	28.0	-23.9	-51.9

<sup>-6.4</sup> -16.5 -10.0 3.4 -25.9 -29.4 1.8 1.9 +0.0 5.7 7.2 +1.5 -15.0 -15.0 -32.7 -6.7 -25.9

<sup>\* &</sup>quot;Excl. financial guarantee" is applicable only for Sompo Japan.

### Forecasts for FY2011 (Full Fiscal Year) Assumptions (Two Major P&C Insurers, Non-consolidated basis)



### Revised assumptions reflecting recent situations.

	Billi				
	Sompo Japan	Nipponkoa			
Losses from domestic natural disasters	35.0 No additional losses from the Great	27.5 East Japan Earthquake are expected.			
Impact of losses from the flooding in Thailand (on an ordinary profit basis)	-¥67.6 billion on a consolidated ordinary profit (Expected net incurred losses: ¥101.3 billion)				
(About half of net incurred losses is assumed to be paid in FY2011.)	-¥20.6 billion on a non-consolidated profit (Expected net incurred losses: ¥36.1 billion)	-¥18.3 billion on a non-consolidated profit (Expected net incurred losses: ¥36.5 billion)			
Catastrophic loss reserve	Net reversal: 30.0 (of which, reversal as a result of loss payment of the earthquake is 31.8)	Net reversal: 40.5 (of which, reversal as a result of loss payment of the earthquake is 17.0)			
Market indicators	Interest yield and foreign exchange remain at their levels as of the end of Decemwhile stock price remains at or near level as of the end of October 2011. <stock> Nikkei225: 8,988</stock>				
Interest and dividend income	Gross: 75.5 Net: 41.1	Gross: 40.3 Net: 21.5			
Realized gains/losses on securities	35.8	13.3			
Impairment losses on securities	34.8	2.0			
Reserve for price fluctuation	Net provision: 3.7	Net provision: 3.0			
Impact of the reduction of corporate tax rate	-¥31.4 billion on net income	-¥15.0 billion on net income			
Losses from financial guarantee insurance	3.0				

### Forecasts for FY2011 (Full Fiscal Year) Impact of Flooding in Thailand



- Estimated net incurred loss is approximately ¥100 billion.
- **♦** Impact on ordinary profit will be partially offset by the reversal of the catastrophic loss reserve.
  - The estimated incurred loss was calculated by aggregating individual estimated incurred losses based on onsite surveys, and incorporating a certain safety margin based on an assessment by actuaries.
  - Around half of the estimated net incurred loss of domestic P&C companies is expected to be paid during FY2011.

Billions of yen **Estimated net** Of which, portion to **Impact on ordinary** incurred loss\*2 profit for FY2011\*3 be paid in FY2011 Sompo Japan 36.1 15.5 20.6 36.5 18.2 Nipponkoa 18.3 Overseas subsidiaries, etc\*1 28.7 28.7 **Total** 101.3 33.7 67.6

<sup>\*1</sup> Including SJ Singapore and SJ Thailand.

<sup>\*2</sup> Net amount after collection of reinsurance payments. The revised gross incurred loss estimation is approximately ¥260 billion.

<sup>\*3</sup> The portion paid by the two P&C insurance companies during FY2011 will be funded by a reversal of the catastrophic loss reserve. Accordingly, the impact on ordinary profit will be offset by that amount.

### Forecasts for FY2011 (Full Fiscal Year)

### Impact of Reduction of the Corporate Income Tax Rate



### Negative impact of ¥38.0 billion on net income for FY2011.

- The corporate income tax rate will be reduced in two stages as a result of tax code amendments taking effect in FY2012.
- Consequently, NKSJ must reduce the stated value of deferred tax assets, which are taxes expected to be recovered in the future. This will have a negative impact on net income in FY2011.
- On the other hand, the stated value of deferred tax liabilities will be reduced, and the value of in-force business for life insurance will be increased. As a result, a net positive impact on adjusted consolidated net assets is expected.

#### <Impact on the Effective Tax Rate of the Two P&C Insurance Companies>

	Current	2012/4 -	2015/4 -
Effective tax rate	36.1%	33.2%	30.7%
Reduction		-2.9%	-5.4%

#### <Impact on Full-year Business Results for FY2011>

Billions of yen

		2				
	Ordinary profit	Net income				
Sompo Japan	+10.2	-31.4				
Nipponkoa	+5.0	-15.0				
NKSJ Himawari Life	_	-3.9				
Purchase adjustments	_	+12.3				
NKSJ consolidated	+15.2	-38.0				

#### **♦**Purchase adjustments

Deferred tax liabilities were recorded when including the unrealized gains on stocks, etc. of Nipponkoa in shareholders' equity at the time of business integration. The reduction in these deferred tax liabilities will have a commensurate positive impact on net income in FY2011.

### ◆Treatment Related to Compulsory Automobile Liability Insurance and Earthquake Insurance

In regard to deferred tax assets associated with taxable underwriting reserves and certain other items for compulsory automobile liability insurance and earthquake insurance, ordinary profit will increase because the reduction in these deferred tax assets will be accompanied by the reversal of the same amount of underwriting reserves, based on the principle of "no loss, no profit." (No impact on net income.)

## Forecasts for FY2011 (Full Fiscal Year) Net Premiums Written (Two Major P&C Insurers, Non-consolidated basis)



### Top line will turn positive for full FY2011.

### Net premiums written

	Sompo Japan					Nipponkoa			
	FY2010(A)	FY2011(E)	Change	%Change		FY2010(A)	FY2011(E)	Change	%Change
Fire & allied lines	141.2	147.1	+5.8	+4.2%		89.5	88.4	-1.1	-1.3%
Marine	25.3	24.1	-1.2	-4.9%		14.0	13.8	-0.2	-1.5%
Personal accident	127.1	131.9	+4.7	+3.7%		49.6	48.8	-0.8	-1.7%
Voluntary automobile	639.9	647.6	+7.6	+1.2%	$\triangleright$	314.8	315.7	+0.8	+0.3%
CALI (Compulsory automobile liability)	166.5	175.1	+8.5	+5.1%		74.4	78.9	+4.4	+5.9%
Other	156.3	155.2	-1.1	-0.7%		78.0	78.4	+0.3	+0.5%
of which, liability	99.4	97.6	-1.7	-1.7%		39.9	40.8	+0.8	+2.2%
All lines	1,256.6	1,281.0	+24.3	+1.9%		620.6	624.0	+3.3	+0.5%
All lines excl. CALI	1,090.1	1,105.9	+15.7	+1.4%	$\triangleright$	546.1	545.1	-1.0	-0.2%

### Forecasts for FY2011 (Full Fiscal Year) W/P Loss Ratio (Two Major P&C Insurers, Non-consolidated basis)



Reflected the worsening of loss ratio mainly in fire insurance due to the impact of natural disasters.

### W/P loss ratio

	Sompo Japan						
	Net claims paid			Loss ratio			
	FY2010 (A)	FY2011 (E)	Change	FY2010 (A)	FY2011 (E)	Change	
Fire & allied lines	56.0	190.5	+134.4	41.6%	131.8%	+90.3pt	
Marine	13.7	17.0	+3.2	58.1%	74.7%	+16.6pt	
Personal accident	68.8	69.7	+0.8	59.4%	57.8%	-1.5pt	
Voluntary automobile	398.1	400.5	+2.3	72.0%	71.4%	-0.6pt	
CALI	155.1	155.8	+0.6	100.8%	96.0%	-4.8pt	
Other	126.0	89.7	-36.3	85.5%	62.7%	-22.8pt	
of which, liability	51.6	49.8	-1.8	56.5%	55.5%	-0.9pt	
All lines	817.9	923.2	+105.2	72.5%	79.3%	+6.8pt	
All lines excl. CALI	662.8	767.4	+104.5	68.2%	76.7%	+8.5pt	
All lines excl. CALI / financial guarantee	620.2	759.7	+139.4	64.3%	76.0%	+11.7pt	

Nipponkoa						
Net claims paid			Loss ratio			
FY2010 (A)	FY2011 (E)	Change	FY2010 (A)	FY2011 (E)	Change	
39.2	134.4	+95.2	47.5% <b>(</b>	156.3%	+108.9pt	
5.7	7.9	+2.2	42.4%	59.5%	+17.2pt	
29.7	28.4	-1.3	65.0%	63.9%	-1.1pt	
210.1	204.6	-5.5	72.9%	73.0%	+0.2pt	
71.4	70.9	-0.4	103.2%	96.8%	-6.4pt	
41.2	45.8	+4.6	57.4%	63.4%	+6.0pt	
19.9	21.5	+1.6	53.5%	56.5%	+3.0pt	
397.4	492.2	+94.8	69.6%	85.6%	+16.0pt	
326.0	421.3	+95.2	65.0%	84.0%	+19.0pt	



## Both the domestic P&C insurance business and overseas insurance business were impacted by the flooding in Thailand.

			Billions of yen	
		FY2010(A)	FY2011(E)	
	Net income	5.6	-54.4	
	+ Assumption of cat loss reserve (net of tax)	20.1	-45.0	
Domestic P&C insurance	+ Assumption of price fluctuation reserve (net of tax)	5.6	4.2	
	- Realized gains on securities (net of tax)	16.7	31.3	
Sompo Japan (non- consolidated)	- Impairment losses on securities (net of tax)	-6.6	-23.5	
+ Nipponkoa (non- consolidated)	- Extraordinary items	-	-46.4	
	Adjusted profit	21.2	-56.6	
Domestic life insurance	Increase in adjusted EV	59.8	30.0	
Overseas insurance	Net income as reported in financial statements	2.4	-20.0	
Financial service business, etc	Net income as reported in financial statements	-2.7	-5.2	
Adjusted consolidated profit		80.7	-51.8	
Adjusted consolidated ROE		4.2%	-	



### **Note Regarding Forward-looking Statements**

The forecasts included in this document are based on the currently available information and certain assumptions that we believe reasonable. Accordingly, the actual results may differ materially from those projected herein depending on various factors.



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